ICC ANNUAL REPORT 2020-21
INCLUDING SUMMARISED FINANCIAL STATEMENTS
This has been another challenging period for all our Members, as the effects of COVID-19 continue to be felt around the world. The global pandemic has hit everyone hard – but it is encouraging to see the volume of international cricket being played around the world rising.

Throughout this period, it has been important that we have been able to continue to fund our Members without interruption and provide additional levels of support. This includes the introduction of a Member Support Fund to assist Members who have been unable to fulfil their immediate international cricketing obligations because of COVID-19.

International travel is still challenging and is impacting on ICC pathway events – many of which have had to be postponed. For the first time ever, an ICC Annual Report does not cover a period with an ICC global event. But as I write this, planning for the inaugural ICC World Test Championship Final is well underway, and I’m very much looking forward to watching New Zealand and India go head to head for the right to call themselves World Champions in our longest format.

As Chair of the ICC, my focus is very much on the future, and on working with our Members to shape the sport for long-term sustainability and growth. We are currently considering the post-2023 cycle, which includes event hosting and giving more opportunities to more nations to compete on the global stage.

We are also finalising the global strategy for the sport, which will give us a clear direction of travel to drive growth and secure a vibrant and sustainable future for cricket. This strategy will be of crucial importance to everyone in the game: we are facing significant threats and challenges, and doing nothing to counter them is not an option. We need to take a proactive and bold approach to collectively securing the future of cricket, and I look forward to the whole sport getting behind it.

One project I have personally been involved in recently is as a mentor for the ICC 100% Cricket Future Leaders Programme, which is designed to address the low percentage of women in leadership positions in global cricket and to build a pipeline of new female leaders. We all have a responsibility to make our game truly equitable, and this project will play an important role in doing so.

Cricket is fortunate to have partners who are committed to it over the long term. I want to thank Star Sports, our global broadcast partners, for their continued support, as well as our commercial partners, who play such an important role for us.

Finally, I’d like to thank the ICC staff for their continued efforts over the last 12 months. It has undoubtedly been challenging, but the team has continued to focus on delivering for our Members and showing enormous flexibility around event planning. We have a lot to look forward to for the remainder of the year as we start to get ICC events back up and running, welcoming cricket fans back into grounds around the world, and cementing our long-term future.

Greg Barclay
Independent Chair
The last 12 months have remained a challenge for everyone, but I continue to be amazed at the resilience of the world and our sport. We have seen cricket at all levels return around the world, albeit in a slightly different manner to that we have known previously.

Bio-secure environments are our new normal, and we are learning how to stage international cricket successfully with the additional challenges. I’d like to thank everyone who has been involved in making this happen: our Members, the players and support staff, the broadcasters, our commercial partners and of course our fans, who continue to follow cricket with as much passion as ever.

Over the last year, we have continued to connect with the fans, even when there was little international cricket. Leveraging the ICC video archives has given us a great opportunity to relive extraordinary moments in our history. For example, we looked back at the ICC Men’s Cricket World Cup 2011, 10 years on from India’s triumph, and used it as a launchpad to produce more content in languages other than English. More than 52 million views of our Hindi videos were among the nearly 500 million total views for the campaign.

As we count down to this year’s ICC Hall of Fame induction, we have also released videos celebrating every single current member of the Hall. For the first time, we have given our fans a voice in acknowledging our best players: more than 6.5 million votes were cast in the ICC Awards of the Decade in December, counting towards 10% of the jury’s vote for each individual award, and engagement around the ICC Player of the Month continues to grow.

The power of cricket to connect has been demonstrated this year with new commercial partners. Even in these challenging times, BYJU’s, BharatPe and Upstox saw the potential of partnerships with the ICC. We are incredibly grateful for the continued support of all our partners – including Star Sports, our global broadcast partner – as we have collectively navigated the global pandemic.

At the time of writing, we are about to deliver the inaugural ICC World Test Championship Final, which will see India face New Zealand in a one-off game to decide the best team in Test cricket. The ICC World Test Championship was introduced to bring greater context into our longest format, and the final months and weeks of the competition did exactly that – with the places in the final going down to the wire between four teams.

The ICC World Test Championship Final will be the first ICC event we will have delivered since the ICC Women’s T20 World Cup 2020, and it is a new experience for the ICC team. Operating in a bio-secure environment with limited crowd capacity, it will certainly look very different to a usual global event final, but there’s no doubt that some outstanding Test cricket from two of the best teams in the world will engage and connect with fans around the world. Our thanks go to our Members, who have shared their COVID-19 learnings so freely; to the Board of Control for Cricket in India (BCCI) and New Zealand Cricket for their flexibility in the arrangements; and to the England & Wales Cricket Board (ECB) for hosting.

Last but by no means least, I would also like to sincerely thank the ICC staff for their continued passion and commitment during a difficult period, and for the support they have given me since I assumed the role of Acting CEO.

Geoff Allardice
Acting CEO
HIGHLIGHTS OF THE YEAR
HIGHLIGHTS OF THE YEAR

The COVID-19 pandemic had a huge impact on the cricket calendar – but there was nonetheless plenty to enjoy and celebrate during 2020-21.

JUNE 2020

A three-Test series at Southampton and Manchester between England and the West Indies behind closed doors is confirmed, but Darren Bravo, Shimron Hetmyer and Keemo Paul opt out.

The ICC approves the use of substitutions if a player shows symptoms of COVID-19 in Test matches.

Pakistan announces a 29-man squad to face England in its Test and T20I series.

India’s tours to Sri Lanka and Zimbabwe are called off.

Scotland cancels its T20I fixture against Australia.

New Zealand’s August tour of Bangladesh is postponed.

Ten Pakistan players test positive for COVID-19 in advance of their tour of England.

Bangladesh postpones its three-Test tour of Sri Lanka.

The MCC announces that Clare Connor will become its first female President, succeeding Kumar Sangakkara in October 2021.

The England & Wales Cricket Board (ECB) announces that domestic cricket in England will start on 1 August.

Zimbabwe’s three-ODI tour of Australia scheduled for August is postponed.

Nitin Menon replaces Nigel Llong on the ICC Elite Panel of Umpires for 2020-21.
JULY 2020

Shoaib Malik stands down as ICC Chair, and Imran Khwaja replaces him as interim ICC Chair.

The schedules for Ireland’s and Pakistan’s series in England are confirmed, with Southampton and Manchester due to host the matches

The Asia Cup is postponed until June 2021

The West Indies win the first Test against England at both teams "take a knee" in support of the Black Lives Matter movement

England bowler Jofra Archer is dropped for the second Test against the West Indies after a breach of biosecurity protocols

The ICC postpones the Men’s T20 World Cup until Nov-Dec 2021, with the 2021 edition pushed back to 2022

The ICC announces that the TV umpires will call front-foot no-balls in the forthcoming ICC Men’s Cricket World Cup Super League

Stuart Broad takes his 500th Test wicket as England wins the third Test against the West Indies at Manchester to take the series 2-1.

The 2020-2022 ICC Cricket World Cup Super League gets underway as England wins the first ODI against Ireland by six wickets at Southampton

AUGUST 2020

The English domestic season starts on 1 August with matches in the first-class Bob Willis Trophy

Ireland wins the third ODI against England, chasing 329 to win at Southampton

England’s white-ball tour of India is postponed until 2021 to avoid a clash with the IPL

The ICC announces that India will host the ICC Men’s T20 World Cup in 2021 and Australia in 2022, with the ICC Women’s World Cup postponed a year until 2023

The Zimbabwe v Afghanistan T20I series is called off due to COVID-19

Chris Woakes and Jos Buttler inspire England to victory in the first Test against Pakistan at Manchester

KN Ananthapadmanabhan is promoted to the ICC International Panel of Umpires to fill the vacancy caused by Nitin Menon’s promotion to the Elite Panel

Domestic cricket resumes in Sri Lanka, five months after it was suspended due to COVID-19

Women’s international cricket returns with the Australia v Germany T20I series

India’s MS Dhoni announces his international retirement

Cricket South Africa announces that its women’s team will not tour England due to the travel restrictions in place for South African national teams

Zaheer Abbas, Jacques Kallis and Lisa Sthalekar are elected to the ICC Hall of Fame

West Indies Women confirm a tour of England for a five-match T20I series in September after both South Africa and India pull out of proposed tours

Cricinfo's white-ball tour of India is postponed

England bowler James Anderson becomes the first seam bowler to take 600 Test wickets as England beat Pakistan 3-0 in their Test series

SEPTEMBER 2020

England draws its T20I series at home with Pakistan 1-1 with one match rained out

England wins its home T20I series against Australia 2-1 as David Malan overtakes Babar Azam to become the top-ranked batsman in the format

Trinidad Knight Riders wins its fourth Caribbean Premier League (CPL) title, becoming the first team to go through an entire CPL season undefeated

South Africa’s Olympic body takes control of Cricket South Africa (CSA) and asks the Board to step aside

UAE players Ashfaq Ahmed and Amir Hayat are suspended for breaching the ICC Anti-Corruption Code

Australia wins the ODI series in England 2-1 with a thrilling victory in the final ODI at Manchester, with Glenn Maxwell and Alex Carey scoring centuries

The IPL starts in the UAE, with Chennai Super Kings defeating Mumbai Indians by five wickets in the first match at Abu Dhabi

The Decision Review System (DRS) makes its maiden appearance in a women’s bilateral series in England during the West Indies tour

The proposed Australia v Afghanistan Test scheduled for November in Perth is postponed due to COVID-19

Essex wins the inaugural Bob Willis Trophy in England, defeating Somerset in the final at Lord’s

Amelia Kerr helps New Zealand Women snap a 13-match losing streak to Australia, but Australia wins the T20I series 2-1

It is announced that Pakistan will tour New Zealand for two Tests and three T20Is in December, with players serving a 14-day quarantine period on arrival

England Women completes a 5-0 T20I series win following a frenetic run chase in the final match against the West Indies in Derby
Former Bermuda batsman David Hemp is appointed Head Coach of Pakistan Women, and Courtney Walsh is appointed Head Coach of West Indies Women.

Notts Outlaws wins the English domestic Twenty20 title for the second time, defeating Surrey in the rain-delayed final at Edgbaston.

Australia Women equals the men’s record of 21 ODI victories in a row by defeating New Zealand by 232 runs to clinch their series 3-0 at Brisbane.

The 2020/21 Sheffield Shield season starts in Australia, with the first four rounds exclusively played in and around Adelaide.

The ECB confirms a three-league County Championship structure in England for 2021, with a separate Lord’s final.

England’s tour of South Africa in November and December is given the government go-ahead.

England men accept 15% pay cuts in wake of the financial hit taken by the ECB due to the COVID-19 crisis.

Pakistan begins its ODI series in Zimbabwe with victory by 26 runs at Rawalpindi.

West Indies players begin their quarantine period in New Zealand after a 54-hour journey.

In the IPL, Chris Gayle becomes the first batsman to hit 1,000 sixes in Twenty20 cricket.

Dawid Malan’s 99 not out clinches a 3-0 series victory for England in its T20 series in South Africa.

Australia clinches a 2-1 ODI series win over India, with Steve Smith scoring centuries in the first two matches.

Kane Williamson’s 251 helps New Zealand to victory in the first Test against the West Indies by an innings and 134 runs at Hamilton.

South Africa’s first ODI against England is called off amidst a COVID-19 scare, and the ODI leg of the tour is subsequently postponed due to further positive tests.

A career-best 174 from Henry Nicholls and 20 wickets for the seamers help New Zealand to wrap up an innings victory in the second Test against the West Indies at Wellington, sealing a 2-0 series triumph.

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Marcus Harris and Will Pucovski set a new Sheffield Shield record with a 486-run stand for Victoria’s first wicket against South Australia.

Zimbabwe wins the final ODI against Pakistan via a Super Over, but loses the series 2-1.

T20 Challenge beat Supernova by 16 runs to win the 2020 Women’s T20 Challenge title in the UAE.

Mumbai Indians wins its fifth IPL title by defeating the Delhi Capitals in the final.

The ICC announces that the ICC World Test Championship finalists will be decided by percentage of points earned rather than total points.

Karachi Kings wins the Pakistan Super League, defeating Lahore Qalander by five wickets in the final in Karachi.

The ICC Women’s T20 World Cup 2022 in South Africa is postponed to February 2023.

Greg Barclay is elected ICC Chair after the second round of voting.

Sydney Thunder wins the Women’s Big Bash League in Australia, defeating Melbourne Stars by seven wickets in the final in the North Sydney Oval.

New Zealand wins its T20I series with the West Indies 2-0, with the third match ending in a no result.

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JANUARY 2021

South Africa clinches a 2-0 series win over Sri Lanka by winning the Johannesburg Test by 10 wickets, thanks to a century from Dean Elgar and eight wickets from Anrich Nortje.

The Quaid-e-Azam Final in Pakistan between Central Punjab and Khyber Pakhtunkhwa ends in a tie, with both teams sharing the trophy.

Kyle Jamieson takes 11 wickets and Kane Williamson scores 238 as New Zealand defeats Pakistan by an innings at Chennai and level the series 1-1.

Chris Morris is the big winner in the IPL Auction – signing for Rajasthan Royals for USD 21.7m.

Australians post an innings of 186 helps England win the second Test.

Sean Williams hits a century as Zimbabwe wins the first Test against Afghanistan at Abu Dhabi by 10 wickets within two days.

Axar Patel takes 11 wickets as India wins the third Test against Australia inside two days of play at Ahmedabad.

New Zealand Women wins the third ODI in its series with England, but lose the three-match series 2-1.

South Africa to clinch the series 2-1.

Centuries from Rohit Sharma and R Ashwin enable India to win the second Test against England by 317 runs at Chennai and level the series 1-1.

Kieron Pollard sixes in an over by Akila Dananjaya takes a hat-trick but is then hit for six in an over by Kieron Pollard as the West Indies wins the first Test by four wickets at Antigua.

The Pakistan Super League (PSL) is postponed after a number of positive COVID-19 Tests.

A century from Rashid Khan and five wickets each for R Ashwin and Axar Patel in England’s second innings seal a 3-1 series victory and a place in the ICC World Test Championship final for India.

New Zealand wins the fifth Test against Australia at Wellington by seven wickets, and with it the series 3-2.

The West Indies wins the third T20I against Sri Lanka at Antigua to win the series 1-0.

The ICC announces the expansion of women’s global cricket tournaments in the next cycle of events.

England successfully chases 137 to win the second ODI against India at Pune to level the series 1-1, but India wins a thrilling third match to take the series 2-1.

Tsilsa Perera hits six sixes in an over on the way to a 11-ball fifty for Army Sports Club against Bloomfield Cricket & AC at New Zealand’s domestic List A tournament.

February 2021

Australia postpones its tour of South Africa due to an "unacceptable" COVID-19 risk, which puts New Zealand in the ICC World Test Championship final.

Sydney Sixers wins the Big Bash League final in Australia, defeating the Perth Scorchers by 27 runs at the Sydney Cricket Ground.

Hasan Ali’s 10 wickets in the match seals victory in the second Test for Pakistan, and its first series win over South Africa since 2003.

James Anderson and Jack Leach help to deliver a 227-run victory for England in the first Test with India at Chennai, after Joe Root becomes the first player to score a double century in his 100th Test.

Pakistan Women’s tour of Zimbabwe ends abruptly due to Emirates Airlines suspending its flight operations on the Harare-Dubai route.

COVID-19 forces the postponement of three ICC Men’s Cricket World Cup League 2 series, one in Oman and two in Papua New Guinea.

Nine wickets in the match for Rahkeem Cornwall helps to script a tight, 17-run win for the West Indies in the second Test against Bangladesh at Mirpur, and with it a 2-0 series win.

Pakistan wins the deciding match in the T20I series with South Africa to clinch the series 2-1.

Joe Root scores 228 as England wins the first Test on its tour of Australia, ending on 334 for five after having been set a victory tally.

Pakistan wins the third ODI in its series with Bangladesh at Chittagong to take the series 2-0.

Sean Williams hits a century as Zimbabwe wins the first Test against Afghanistan at Abu Dhabi by 10 wickets within two days.

Rashid Khan takes five for 10 as Afghanistan sweeps its T20I series against Zimbabwe, winning all three matches by 48, 45, and 47 runs.

New South Wales collapse to just 32 all out in the Sheffield Shield against Tasmania, for whom Jackson Bird takes seven for 18.

Lizelle Lee and Laure Wolvaardt score half-centuries to give South Africa Women its first over, winning the final match by five wickets at Lucknow.

South Africa Women wraps up a 4-1 ODI series win over India by the final match by five wickets at Lucknow.

Excellent bowling from Bhuvneshwar Kumar and Shardul Thakur enables India to clinch a 3-2 T20I series win against Afghanistan.

Afghanistan sweeps its T20I series against Zimbabwe, winning all three matches by 48, 45, and 47 runs.

South Africa Women’s tour of Zimbabwe ends abruptly due to the COVID-19 pandemic.
The T20I series between New Zealand Women and Australia Women is shared 1-1 after the final match is abandoned.

New Zealand’s men wrap up a 3-0 win in their T20I series with Bangladesh.

The ICC announces that tied Women’s ODIs will be decided by a Super Over, and that the “wicket zone” in DRS reviews will now be extended to the top of the bails.

The second Test between the West Indies and Sri Lanka at Antigua ends in a draw and so the series ends 0-0.

Australia Women wins a world-record 22nd successive ODI by winning the first match of its series with New Zealand at Mount Maunganui, going on to win the series 3-0.

South Africa levels its ODI series with Pakistan at Johannesburg despite Fakhar Zaman making 193 in a losing effort.

Pakistan clinches the series 2-1 with victory by 28 runs in the third match at Centurion.

The IPL gets underway with Royal Challengers Bangalore defeating Mumbai Indians by two wickets.

Former Zimbabwe captain and coach Heath Streak is banned for eight years for corruption.

Pakistan wins the final T20I against South Africa at Harare, taking the series 3-1.

New Zealand replaces England as the number 1-ranked ODI team after the annual refresh of the MRF Tyres ICC Team Rankings.

The IPL is postponed after an increase in COVID-19 cases.

Three ICC Men’s T20 World Cup 2022 Sub-Regional Europe Qualifiers are called off because of restrictions and the short timelines as a result of the COVID-19 pandemic.

Pakistan wins its second Test with Zimbabwe by an innings thanks to 215 not out from Abid Ali and five wicket hauls from Hasan Ali, Shaheen Afridi and Nauman Ali.

India retains the top spot in the MRF Tyres ICC Men’s Test Team Rankings after the annual update.

The ODI series between the Netherlands and Scotland ends with one win each.

A century from Mushfiqur Rahman helps Bangladesh clinch its maiden ODI series victory over Sri Lanka, with Taskin Ahmed becoming the first ODI concussion substitute in the second match.

The Board of Control for Cricket in India (BCCI) announces that the 2021 IPL will conclude in September-October in the UAE.

Ireland Women wins its T20I series with Scotland Women 3-1 in Belfast after losing the first match.

May 2021

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Praveen Jayawickrama’s stunning debut figures of 11 for 178 give Sri Lanka victory by 209 runs in the second Test against Bangladesh at Pallekele, and a 5-0 series win.

All international

Mohammad Amir (pictured bottom left)
Corey Anderson
Elton Chigumbura
MS Dhoni (pictured bottom centre)
Kim Garth (moved to Australia)
Shehan Jayasuriya
Delissa Kimmince
Thisara Perera
Dhammika Prasad
Rachel Priest (pictured bottom right)
Suresh Raina
Marlon Samuels
Upul Tharanga
Sripali Weerakkody
Gary Wilson

All cricket

Tim Ambrose
Wesley Barresi
Ian Bell
Ashok Dinda
Alex Doolan
Umar Gul
Harry Gurney
R Vinay Kumar
Shahriar Nafees
Naman Ojha
Graham Onions
Tharanga Paranavitana
Parthiv Patel
Yusuf Pathan
Boyd Rankin
Abdur Razzak
Chadd Sayers
Sudeep Tyagi
Shane Watson
Cameron White
Stuart Whittingham

Retirements

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### NUMBER OF PLAYING DAYS FOR ICC MEMBERS – MEN

**1 JUNE 2020 – 29 MAY 2021**

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### NUMBER OF PLAYING DAYS FOR ICC MEMBERS – WOMEN

**1 JUNE 2020 – 29 MAY 2021**

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OBITUARIES

Sir Everton Weekes
died 1 Jul 2020

The last surviving of the ‘Three Ws’, he scored 4,455 runs in 48 Tests for West Indies between 1948 and 1958 at an average of 58.61. He remains the only man to claim centuries in five consecutive Test innings. He coached Canada at the 1979 World Cup and served on the Barbados Cricket Association Board. He was briefly an ICC Match Referee and represented Barbados at contract bridge. He was knighted in 1995.

Matt Poore
died 11 Jun 2020

A right-handed batsman and off-spinner, he played all his 14 Tests for New Zealand in a three-year span from March 1953 to January 1956. He scored 355 runs and took nine wickets in those matches while enjoying a decade-long first-class career for Canterbury.

Rajinder Goel
died 21 Jun 2020

The highest wicket-taker in the history of the Ranji Trophy with 637 wickets – have been capped by India. In all, the left-arm spinner took 750 wickets – most of them for Haryana – in 157 first-class matches from 1958-59 to 1984-85, with 53 five-wicket hauls and 17 ten-wicket match hauls.

Khalid Wazir
died 27 Jun 2020

A hard-hitting Pakistani batsman, he was selected to tour England in 1954 after just two first-class appearances. He played two Tests on that tour, but scored only 14 runs in three innings. His father Wazir Ali and uncle Nazir Ali both played Test cricket for India in the 1930s.

Barry Jarman
died 17 Jul 2020

He played 19 Test matches for Australia between 1959 and 1969, claiming 50 catches and four stumpings, scoring two half centuries. He became Australia’s 33rd Test captain during the 1968 Ashes series when Bill Lawry missed one Test injured. He later served as an ICC Match Referee for 25 Tests and 28 ODIs between 1995 and 2001.

Wendy Blumdén
died 1 Aug 2020

She played seven Tests and eight One-Day Internationals for Australia between 1972 and 1976. A natural leader and all-rounder, she captained Australia in one Test and led her native South Australia from 1969 to 1974.

Lorna Larter
died 10 Aug 2020

She took up cricket at the age of 12 before joining the South Hawthorn Ladies Cricket Club. She made her Australian debut against New Zealand in 1948 in the first women’s Test match between the two countries and went on to play a further six Tests for Australia, including her final match during Australia’s 1951 tour to England.

Chetan Chauhan
died 16 Aug 2020

The long-time opening partner of Sunil Gavaskar, with whom he shared 10 century stands, he played a total of 40 Tests for India between 1969 and 1981. Scoring 2,084 runs, he reached 50 on 16 occasions, and his total of runs without a century was a Test record until Shane Warne bettered it. Later in life he served as a cabinet minister in the government of Uttar Pradesh.

Jim Stevens
died 1 Sep 2020

Unimpressed the ODI between Australia and England at the Sydney Cricket Ground on 11 December 1979.

David Capel
died 2 Sep 2020

He represented England in 15 Tests and 23 ODIs between 1987 and 1990, and played a part in England’s memorable victory in Jamaica in 1990. He enjoyed a long association with Northamptonshire, playing 18 seasons for the county and later serving as their Head Coach. He also enjoyed spells as Assistant Coach of England Women’s team and as Bangladesh women’s coach.

Tony Opatha
died 11 Sep 2020

He represented Sri Lanka in the 1975 and 1979 ICC Men’s Cricket World Cups and was part of the winning side in the inaugural ICC Trophy in 1979. He claimed three wickets in Sri Lanka’s victory over India in the 1979 World Cup and later played a significant part in the development of Dutch cricket in the 1980s.

Johnny Gayle
died 14 Sep 2020

Umpired three Test Matches and two ODIs between 1972 and 1988, and later served as President of the Jamaica Cricket Umpires Association for 12 years.

Sadashiv Patil
died 15 Sep 2020

A medium-pacer, he played one Test for India – against New Zealand at Mumbai in 1955, taking a wicket in each innings. He represented Maharashtra in the Ranji Trophy from 1952 to 1964 and played two seasons in the Lancashire League, taking 111 wickets in 52 matches.

Najeeb Tarakai
died 6 Oct 2020

Played 12 T20Is and one ODI for Afghanistan between 2014 and 2019, making his international debut at the ICC Men’s T20 World Cup 2014 in Bangladesh. His highest international score of 90 came during the 20120 series against Ireland in March 2017.

John R Reid
died 14 Oct 2020

One of the world’s best all-rounders during his heyday in the 1950s and early 1960s, he captained New Zealand in 34 Tests – including, most notably, their first three victories. He was a hard-hitting batsman and a skilful medium-pace bowler, who played 58 Tests, scoring 3,428 runs at 33.28 while taking 85 wickets at 33.35.

Wendy Weir
died 28 Nov 2020

A left-arm orthodox spinner and strong right-hand middle-to-lower order batter, she played two Tests for Australia and was part of their ODI squad that competed at the inaugural ICC Women’s Cricket World Cup in 1973. She also played a crucial role as Australian selector from 1995 to 2008.

Ross Dykes
died 30 Nov 2020

Played 11 matches for Auckland between 1967 and 1977 and served as a New Zealand selector for 13 years.

Shahid Mahmood
died 13 Dec 2020

The left-arm seamer all-rounder toured England with Pakistan in 1962 under Javed Burki, playing in the Nottingham Test, but went wicket-less in his six overs. He later became the first Pakistani bowler to capture all 10 wickets in an innings when he took 10 for 58 for Karachi Whites against Kharpur in September 1969.

Eric Freeman
died 14 Dec 2020

A thrilling batsman, electric fielder and skilful medium-pace bowler, he played 11 Tests for Australia between 1968 and 1970, scoring his first runs with a six. He was a pivotal member of the South Australian squad for a decade and was also an elite football player in his prime, representing Port Adelaide.

John Edrich
died 23 Dec 2020

He played 77 Tests for England between 1968 and 1976, most often as a fearless left-handed opener, scoring 5,138 runs at 43.54 with 12 hundreds. He made just short of 40,000 runs in a 23-season first-class career. He made 648 runs on the triumphant Ashes tour of 1970-71, and his career-best 310 not out against New Zealand at Headingley in 1965 contained a Test-record 52 fours.

Robin Jackman
died 25 Dec 2020

Making his Test debut in 1981 at the age of 35, he took 14 wickets at 37.18 in his four England appearances, and he also featured in 15 ODIs between 1974 and 1983. His seam bowling brought him 1,402 wickets in a 17-year first-class career, and he later became one of the leading broadcasters in South African cricket.

Harry Bromfield
died 27 Dec 2020

A useful off-spinner for Western Province, he made his Test debut for South Africa in 1961 after the retirement of Hugh Tayfield, who had kept him out of the national side for several years.
OBITUARIES

He played a total of nine Tests, taking 17 wickets at 35.23. His most notable achievement was taking 5-88 in 37.2 overs against England at Cape Town in 1965.

John F Reid died 28 Dec 2020
An elegant left-handed batsman, he played 19 Tests and 25 ODIs for New Zealand between 1979 and 1986. He scored six centuries and averaged an impressive 46.30 in Test cricket, playing important roles in the series victories over Australia and Pakistan in 1985. He went on to become Chief Executive of Auckland Cricket, and then Cricket Operations Manager and High Performance Manager for New Zealand Cricket.

Colin McDonald died 8 Jan 2021
A right-handed opening batsman, he played 47 Tests for Australia between 1952 and 1961, scoring 1,107 runs at 39.32, including five centuries. Known for his courage and toughness, his best series was against England in 1958-59, when he posted 519 runs at 64.87. He later served as the Executive Director of Tennis Australia.

Vivalyn Latty-Scott died 9 Jan 2021
A pioneer of women’s cricket, she was part of the first West Indies team to play a women’s Test match against Australia in 1976, a coach at all levels of the game and an umpire. She played 10 Tests and six ODIs. She was the first West Indian woman to take five wickets in a Test innings – five for 48 in 41 overs on debut against Australia in Montego Bay.

Don Smith died 10 Jan 2021
An all-rounder who opened the batting, Smith played three Tests for England during West Indies’ tour of 1957, making his debut at Lord’s. He later went on to coach Sri Lanka before settling in Adelaide. He enjoyed a distinguished career at Sussex, where he scored nearly 17,000 runs and claimed 340 wickets.

John Ward died 12 Jan 2021
A wicketkeeper who once placed a piece of copper pipe in his glove to protect his injured thumb, he was selected to tour South Africa after just two first-class matches. In all, he played eight Tests for Zealand between 1964 and 1968, and was a regular behind the stumps for Canterbury for more than a decade.

Raisuddin Ahmed died 20 Jan 2021
Former Bangladesh Cricket Board (BCB) General Secretary and Vice President, who was instrumental in Bangladesh taking their first steps in international cricket.

Roy Torrens died 23 Jan 2021
He played 30 matches for Ireland before serving as a national selector and becoming President of the Irish Cricket Union and Chairman of the Cricket Committee. He managed the Irish team between 2004 and 2016, leading them to victories over Pakistan, England and the West Indies in successive ICC Men’s Cricket World Cups.

RT Ramachandran died 4 Feb 2021
Umpired four ODIs in India between 1993 and 1998.

Said Shah died 5 Feb 2021
Umpired the Test between Pakistan and the West Indies at Peshawar in November 1997 and five ODIs between 1984 and 1997. After his retirement, he remained on the Pakistan Cricket Board (PCB) panel for the training of umpires and referees.

Sam Gannon died 5 Feb 2021
A fast left-arm fast bowler with a classical action, he played three Tests for Australia in 1977-78, more than 10 years after the first of his 32 Sheffield Shield matches for Western Australia. He took seven wickets on debut and ended with 91 in his career at 32.81 apiece. He later moved into cricket administration and served as Chairman of the Western Australian Cricket Association (WACA) in 2014.

Bruce Taylor died 6 Feb 2021
The only cricketer to score a century and take a five-wicket haul on Test debut. His international career for New Zealand spanned from 1965 to 1973. In his 30 Tests, he scored 898 runs at an average of 26.60, with a career-best seven for 74 against the West Indies in 1972. He later served as a national selector.

Era Moseley died 6 Feb 2021
Making his Test debut for the West Indies at the age of 32, he turned the course of the 1990 series against England when he broke Graham Gooch’s hand at Trinidad. He took six wickets in his two Tests and a further seven in nine ODI appearances. His first-class career brought him a total of 279 wickets at 23.31 and he remained in the game as a coach after retiring as a player.

Mike Spring died 22 Feb 2021
Umpired the Women’s ODI between Australia and India at Wellington in January 1982.

Joey Benjamin died 8 Mar 2021
He took four wickets in his solitary Test appearance for England, which came against South Africa at The Oval in 1994. He played two ODIs on the subsequent tour of Australia and claimed 387 first-class wickets in an 11-year career that began at Warwickshire in 1988 before relocating to Surrey in 1992.

Afzalur Rahman died 10 Mar 2021
Umpired the Women’s ODI between Pakistan and Sri Lanka at Khulna in 2009.

HH Prince Philip, Duke of Edinburgh died 9 Apr 2021
Married the future Queen Elizabeth II in 1947 and served two terms as MCC President – 1949-50 and 1974-75.

Mosur Ramesh died 14 Apr 2021
Umpired the Women’s T20I between Singapore and Myanmar on 18 April 2019.

Kamal Ziaul Islam died 3 May 2021
President of the BCB from 1983 to 1987, he introduced the country’s first school cricket competition, which produced many top-class players.

Dean Jones died 24 Sep 2020
Remembered for his double century in the 1986 tied Test at Chennai, he also pioneered a new style of batting in ODI cricket. He played 52 Tests and 164 ODIs for Australia between 1984 and 1994 and was part of the 1987 ICC Men’s Cricket World Cup-winning team. He coached Islamabad United and briefly coached the Afghanistan national team as well as working as a commentator around the world.
A new Chair for the ICC
Greg Barclay was elected as the new Independent Chair of the ICC in November – succeeding Shashank Manohar, who stepped down in 2020. Mr Barclay, an Auckland-based commercial lawyer, was previously a director of New Zealand Cricket (NZC), and stepped down from his position at NZC to lead the ICC in an independent capacity.

Changes to the ICC Board
The elections for the Associate Member representatives for the ICC Board were held electronically in December 2020. Imran Khwaja and Mahinda Vallipuram were both reelected, and Neil Speight was elected. Mr Speight previously sat on the Chief Executives’ Committee, and his election to the ICC Board left a vacancy there that was filled by Bashir Badu Ansasiira. Imran Khwaja was also reappointed as the ICC Deputy Chairperson.

Changes to ICC Committees
In March, Catherine Campbell (New Zealand) and Mel Jones (Australia) were both elected to the Women’s Committee as Full Member representatives, and Peter Nicholson was reappointed as Ethics Officer for a further three-year term. In addition, the composition of both the ICC Code of Conduct Committee and the Dispute Resolution Committee were refreshed in early 2021. Details of the various ICC Committees are available on the ICC website: www.icc-cricket.com/about/the-icc/structure/committees.

Support for Members
The ICC established a Member Support Fund in April 2021, with an amount of USD 5 million to provide grants to Members who are unable to fulfill their international cricketing obligations in the current cycle through to 2023. This support can take the form of a contribution to the increased costs incurred as a consequence of playing cricket during the COVID-19 pandemic.

As part of a long-term commitment to accelerate the growth of women’s cricket and women in cricket, 2021 also saw the launch of the 100% Cricket Future Leaders Programme, a mentorship programme to help build a pipeline of female leaders in cricket. Designed to address the low percentage of women in leadership positions in global cricket, the programme will support emerging female talent in cricket across administration, coaching and officiating, broadcast and journalism, as well as marketing, digital and technology and events. More than 300 women applied from 45 Member countries, and the first intake of 20 connected with their mentors in early June.
ICC CHIEF EXECUTIVES’ COMMITTEE

Full Member Representatives
- Afghanistan: Dr Hamid Shinwari
- Australia: Nick Hockley
- Bangladesh: Nizam Chowdhury
- England & Wales: Tom Harrison
- India: Jay Shah
- Ireland: Warren Deutrom
- New Zealand: David White
- Pakistan: Wasim Khan
- South Africa: Pholetsi Moseki
- Sri Lanka: Ashley de Silva
- West Indies: Jonathan Grave
- Zimbabwe: Givemore Makoni

Associate Member Representatives
- Bashir Badu Ansauru
- Sumod Damodar
- Mark Stafford

The following individuals also served on the ICC Chief Executives’ Committee during the 2020-2021 period

Full Member Representatives
- Afghanistan: Lutfullah Stanikzai, Rahmatullah Quraishi
- South Africa: Jacques Faul, Kugandrie Govender

Associate Member Representative
- Neil Speight

ICC BOARD OF DIRECTORS

Director | Designation
--- | ---
Greg Barclay | Independent Chair
Manu Sawhney | Chief Executive
Indra Nooyi | Independent Director
Earl Eddings | Full Member representative Director, Australia
Farhan Yusefzai | Full Member representative Director, Afghanistan
Nasim-ul-Hassan | Full Member representative Director, Bangladesh
Ian Watmore | Full Member representative Director, England & Wales
Sourav Ganguly | Full Member representative Director, India
Farhan Yusefzai | Full Member representative Director, Afghanistan
Nasim-ul-Hassan | Full Member representative Director, Bangladesh
Ian Watmore | Full Member representative Director, England & Wales
Sourav Ganguly | Full Member representative Director, India
Ross McCollum | Full Member representative Director, Ireland
Martin Snedden | Full Member representative Director, New Zealand
Rahman Mani | Full Member representative Director, Pakistan
Haroon Lorgat | Full Member representative Director, South Africa
Shammi Silva | Full Member representative Director, Sri Lanka
Richard Skennett | Full Member representative Director, West Indies
Tavengwa Mukuvhuni | Full Member representative Director, Zimbabwe
Imran Khwaja | Associate Member Director, Deputy Chairman
Mahinda Vailipurum | Associate Member representative Director
Neil Speight | Associate Member representative Director

The following individuals also served as Directors during the 2020-2021 period

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<td>Colin Graves</td>
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<td>Jay Shah</td>
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<td>Full Member representative Director, New Zealand</td>
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<td>Chris Nenzani</td>
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<td>Beersford Williams</td>
<td>Full Member representative Director, South Africa</td>
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<td>Rihan Richards</td>
<td>Full Member representative Director, South Africa</td>
<td>May 2021</td>
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<tr>
<td>Tony Brian</td>
<td>Associate Member representative &amp; Director</td>
<td>December 2020</td>
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ICCMEMBERS

Full Members
- Afghanistan: Bangladesh, India, New Zealand, South Africa, West Indies
- Australia: England, Ireland, Pakistan, Sri Lanka, Zimbabwe

Associate Members
- Argentina: Cook Islands, Greece, Malaysia, Philippines, Spain
- Austria: Costa Rica, Guernsey, Maldives, Portugal, Suriname
- Bahamas: Croatia, Hong Kong, Mali, Qatar, Sweden
- Bahrain: Cyprus, Hungary, Malta, Romania, Tanzania
- Belgium: Czech Republic, Indonesia, Myanmar, Russia, Thailand
- Belize: Denmark, Iran, Mexico, Rwanda, Turkey
- Bermuda: Estonia, Isle of Man, Mozambique, Saint Helena, Turks & Caicos Islands
- Bhutan: Eswatini, Israel, Namibia, Samoa, Uganda
- Botswana: Falkland Islands, Italy, Nepal, Saudi Arabia, United Arab Emirates
- Brazil: Fiji, Japan, Netherlands, Scotland, USA
- Bulgaria: Finland, Jersey, Nigeria, Serbia, Vanuatu
- Cameroon: France, Kenya, Norway, Seychelles, Zambia
- Canada: Gambia, Kuwait, Oman, Sierra Leone
- Cayman Islands: Germany, Lesotho, Panama, Singapore
- Chile: Ghana, Luxembourg, Papua New Guinea, Slovenia
- China: Gibraltar, Malawi, Peru, South Korea
The 2020-2021 period saw several decisions about playing conditions, the status of international matches and tournament structures at ICC events – a period leading up to the much-awaited final of the first ICC World Test Championship (WTC).

The challenge of completing the first edition of the WTC within the two-year timeframe was huge, with several series cancelled owing to COVID-19. These cancellations meant that the planned system of determining the finalists by total points would not work, which ultimately led to the implementation of the ICC Cricket Committee’s fairer proposal of using percentage points to decide the two top teams.

The playing conditions for the event were confirmed as per decisions of June 2018, which included adding a reserve day to make up for lost time over the regulation five days of play. Some other changes also came into play in Tests starting with the WTC Final, having already been implemented in international cricket – including:

- **Short runs**
  The third umpire would now automatically review any call of a “short run” by the on-field umpire and communicate the decision to the on-field umpire prior to the next ball being bowled.

- **Player reviews**
  The fielding captain or the dismissed batsman could now confirm with the umpire whether a genuine attempt had been made to play the ball before deciding whether to initiate a player review for LBW.

- **DRS reviews**
  For LBW reviews, the height margin of the wicket zone was lifted to the top of the stumps to ensure the same umpire’s call margin around the stumps for both height and width.

The Interim COVID-19 decisions from 2020 continued with:

- Appointing home umpires where neutral umpires were previously required
- An additional DRS review per team per innings in all formats
- A ban on using saliva to polish the ball
- The availability of a COVID-19 replacement in Test matches

The ICC Board also agreed to allow Members to take up to seven additional players and/or support staff to accompany the squad of 23 to ICC senior events where a period of quarantine is required and/or teams are accommodated in a bio-secure bubble.

**Women’s cricket**

Some landmark decisions affecting women’s cricket were taken during the period, during which Mel Jones (Cricket Australia) and Catherine Campbell (New Zealand Cricket) were welcomed as the Full Member representatives on the ICC Women’s Committee.

It was decided that Test and ODI status would be permanently awarded to all Full Member women’s teams, and it was also agreed that all matches at the Birmingham 2022 Commonwealth Games would be classified as women’s T20 Internationals.

Cricket became the first discipline to announce qualifying teams for Birmingham 2022, as the sport got ready to make a momentous re-entry.
Emirates ICC Elite Panel of Umpires

India’s Nitin Menon became the youngest member of the Emirates ICC Elite Panel of Umpires. The 36-year-old from the central Indian city of Indore replaced Nigel Llong, and his performance in a high-profile India-England series came in for praise from many quarters.

Two more members of the Emirates ICC Elite Panel of Umpires, Richard Illingworth and Paul Reiffel (pictured left), completed 50 Test matches as on-field umpires, to join a list of 20 who have reached the milestone. Illingworth’s 50th Test was the first England-Pakistan Test at Manchester from 5 August, while Reiffel reached the landmark in the Boxing Day Test between Australia and India in Melbourne.

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<tr>
<th>EVENT</th>
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<tr>
<td>ICC Women's Cricket World Cup</td>
<td>2025</td>
<td>8 teams</td>
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<tr>
<td></td>
<td>2029</td>
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</tr>
<tr>
<td></td>
<td>2030</td>
<td>12 teams</td>
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<tr>
<td>ICC Women’s T20 World Cup</td>
<td>2027</td>
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</tr>
<tr>
<td></td>
<td>2031</td>
<td>6 teams</td>
</tr>
<tr>
<td>ICC Women’s T20 Champions Cup</td>
<td>2027</td>
<td>6 teams</td>
</tr>
</tbody>
</table>

The ICC decided to allow provision for reserve days for semi-finals at future men’s and women’s ICC T20 World Cups, starting with the ICC Men’s T20 World Cup 2021.

**Decision Review System Statistics**

- Correct decisions before DRS: 92.82%
- Correct decisions after DRS: 98.2%
- Increase in correct decisions from DRS: 5.4%
- Decisions reviewed: 24.96%
- Of which – LBW / CGT decisions: 76.5% / 23.5%
- Reviews upheld: 22.77%
- LBW reviews upheld: 19.5%
- CGT reviews upheld: 34.3%
- Average time for DRS review: 74 seconds
- Average time for LBW reviews: 74 seconds
- Average time for CGT reviews: 72 seconds
- LBW reviews retained: 25.27%
INTEGRITY

Despite the pandemic, the ICC Integrity Unit persevered in its efforts to protect the integrity and safety of cricket.

Attempts to corrupt the game continued during the pandemic, but constant vigilance and proactive disruption provided the corrupters with little opportunity. Anti-doping testing resumed in tandem with the resumption of cricket, with greater emphasis on the health and safety of cricketers and doping control staff. And the ICC’s security team was focused on supporting Members’ Boards in developing bio-safe measures to resume cricket both safely and securely.

In a concerted effort to protect the game globally, the ICC Integrity Unit launched an Associate Member Integrity Action Plan, encompassing anti-corruption, safeguarding (protection of vulnerable people), security, anti-doping, discrimination and ethics. This plan is designed to support the development of a framework that provides all 92 Associate Members with access to the integrity-related resources and support they require to protect cricket within their jurisdictions, and in doing so enhance global trust and confidence in the sport.

Anti-corruption

In the last year, corrupters have been seen to focus increasingly on lower levels of cricket, using new avenues including social media to corrupt the game. In the last 12 months, the Integrity Unit (ACU) initiated 104 investigations. Five individuals were charged with offences under the Anti-Corruption Code, and 12 cases went before a tribunal or reached an agreed sanction.

In addition to its investigations, the ICC has supported and guided its Members to better protect their players and tournaments against corrupt approaches. There has been an increased focus on educating and increasing awareness among Associate Members through educational seminars. Meanwhile, the popularity and utility of the ICC Integrity App continues to grow. Together with the ACU Hotline and email, the app accounted for 23 per cent of all corruption-related reports and other suspicious activity or concerns. The promotion and development of the app, including translation to other languages, is progressing steadily.

With a steady increase in the number of franchise leagues, the ICC anti-corruption team remains watchful and alert to the potential for increased corruption, despite evidence suggesting that the primary networks of corrupters are small and mostly include repeat offenders.

Anti-doping

The ICC implemented a strategic testing plan during the last 12 months despite the slow resumption of cricket, conducting 225 tests on cricketers representing 12 countries. Of the samples collected, 93 per cent were no-notice out-of-competition tests, including testing at bilateral cricket as well as around domestic leagues.

Across the cricketing world, a total of 834 tests were conducted in 2020, a drop of only 26 per cent from the number of tests conducted in pandemic-free 2019. From this world-wide drug testing in cricket, only two anti-doping violations were issued in 2020, both resulting from testing at the domestic level: R.I. Ahmed of the Netherlands, for the presence of methamphetamine in his urine sample; and Bangladesh’s Kazi Anik Islam, for the presence of a metabolite of cannabis in his urine sample.

One important development in 2021 has been the introduction of an intelligence- and risk-based approach to anti-doping. This approach actively looks beyond the obvious, identifying and investigating anomalies and plugging loopholes. The ICC has made significant progress on the collection, recording, assessment and use of anti-doping information and intelligence, which augurs well for the long-term health of the sport.

The past year also saw an increased focus on education, a core component of the ICC anti-doping programme. Cricket’s recently developed education plan, in compliance with the World Anti-Doping Agency (WADA), aims to support cricket’s participants by providing them with the tools they need to understand anti-doping rules and responsibilities while also recognising the roles they play in keeping sport clean.

In January 2021, the ICC’s revised whereabouts rules were also introduced, making the ICC’s whereabouts programme more effective and fit for purpose.

Safety and security

In the year gone by, the ICC security team has focused on the safe and secure resumption of worldwide cricket: providing COVID-related guidance and support, reviewing and advising Members’ bio-safe plans, and facilitating the sharing of experiences among Members. The team has also continued planning and preparing for the safe and secure delivery of ICC events, some of which by their very size and nature carry with them a range of complexities.

Improved whereabouts rules were also introduced, making the ICC’s whereabouts programme more effective and fit for purpose.
New global streaming partnership with IMG

For the first time in its history, the commercial team at the ICC crafted an agreement with IMG to globally live-stream 541 pathway event matches.

The live-streaming deal, which is up until April 2023, will enable fans to watch all qualifying matches to three ICC World Cups: the ICC Men’s Cricket World Cup 2023, the ICC Women’s T20 World Cup 2023 and the ICC Men’s T20 World Cup 2022. Of the 541 matches that will be broadcast, 145 are women’s matches, while 80 Associate Members will see fixtures from 41 qualifier events produced and distributed – with more than 50 of those Members enjoying global coverage at an ICC event for the first time.

The coverage will capture several firsts for fans to enjoy, including Hungary, Romania and Serbia competing for the first time ever in ICC Men’s T20 World Cup qualification and Finland playing host to an ICC event for the very first time. In the ICC Women’s T20 World Cup 2023 pathway, eight teams will be making their debuts in international ICC women’s events: Bhutan, Botswana, Cameroon, France, Malawi, Myanmar, Philippines and Turkey.

The partnership will also deliver vital content for ICC digital channels, providing the opportunity to deepen engagement with existing fans and attract new fans from around the world. IMG will cover the production costs as well as paying a rights fee, bringing their extensive experience in this field and giving cricket the best opportunity for global viewership.

The ICC announced BYJU’S, BharatPe and Upstox would become major partners until 2023 – and confirmed a major live-streaming agreement with IMG. Despite the severe impact to the global sponsorship industry resulting from the COVID-19 pandemic, the commercial team at the ICC was able to garner strong commercial success in 2020-21 – with the addition of three major new partnerships to its portfolio.

BYJU’S, the world’s most valuable education technology company, signed on as a top tier partner of the ICC in January 2021. It was shortly followed at that level by BharatPe, India’s leading financial services company for merchants and a company that has enjoyed phenomenal growth since its inception in 2018. Upstox, one of India’s largest online trading platforms, completed the trio by signing a tier two partnership shortly before the year-end. This trio of three-year agreements once again demonstrate the value that the ICC can offer commercial partners at a time when the public’s appetite for sport, both physically and digitally, is arguably at an all-time high.

BYJU’S, BharatPe and Upstox will now play a role at all ICC events over the remainder of the current commercial rights cycle, including the inaugural ICC World Test Championship, the forthcoming ICC Men’s T20 World Cup in India and Australia, and the ICC Women’s Cricket World Cup in New Zealand. They will enjoy extensive in-venue, broadcast and digital rights across ICC events, as well as launching bespoke campaigns targeted at relevant segments of the sport’s wide fanbase.

From a licensing perspective, the ICC also launched an official male grooming line with multinational pharmaceutical company Himalaya. This agreement is in place to the end of 2022. In parallel, plans have been agreed and established to scale the overall ICC merchandise and licensing programme over the coming years.
NEW INITIATIVES

The past 12 months challenged our ability to be creative and agile. Although there wasn’t an ICC event during the period, our audience across all digital channels grew substantially. There was an increase in the social media followers of all ICC channels to 83 million, videos were viewed more than 2.85 billion times, there were more than 800 million engagements on all social media posts, and the customer database increased by more than 25 per cent.

2011 Cricket World Cup Rewind

The ICC leveraged its investment in its archives and automated clipping platform to revisit two of the most memorable ICC tournaments. February 2021 marked 10 years since India claimed their second ICC Men’s Cricket World Cup title, and the occasion was marked with highlight videos of every game, interviews with key players and a Hindi-specific content plan. The fans reacted with relish, generating more than 500 million video views.

ICC Awards of the Decade

In a normal year, after hundreds of international matches, the ICC assesses the outstanding performances over the previous 12 months and recognises the ICC Player of the Year. This year was different: with very little cricket played, there were too few performances to allow the awards to be run in the usual fashion. So to fill the gap and lift the spirits of fans around the world, the ICC decided to celebrate the best players from the past decade. And for the first time, fans had a voice in the selection process: their vote counted for 10% of the voting in the majority of the awards, with the remaining 90% of votes given over to an expert panel. And the ICC Spirit of Cricket Award of the Decade was determined by a 100% fan vote, with fans choosing from a list of the annual winners since 2011. A total of 1.5 million fans voted, garnering 5.4 million votes in total with 45 million views for the content across multiple platforms.

There was an effort to modernise the awards in other ways, too. Instead of presenting the winners with a traditional trophy, the ICC worked with a Mumbai-based artists collective to create unique pieces of artwork celebrating each player. These visually arresting artworks could be shared by fans across social media while also supporting artists in a year when they, like so many others, had been financially hurt by COVID-19.

The campaign also had a significant impact on the players involved.

For Ellyse Perry, who swept the women’s individual awards, it confirmed what most already know: we are in the presence of arguably the greatest all-round cricketer in history.

For Virat Kohli, it cemented him as the foremost men’s player of his generation.

For Rashid Khan of Afghanistan, it showed that players from relatively new cricket nations can rise to the top of the game (he was presented with his award in front of his other “home” crowd in Adelaide, showcasing the truly global impact of these awards).

And for Kathryn Bryce and Kyle Coetzer, their wins in the Associate nation category gave them international recognition for their achievements.

For a full list of the winners, see pages 66-69.

I WOULDN’T HESITATE IN SAYING [RASHID KHAN] IS THE BEST SPINNER IN THE WORLD IN [T20].

SACHIN TENDULKAR, SPEAKING IN 2018
The ICC launched the Player of the Month awards in January 2021 following the success of the Awards of the Decade campaign, recognising and celebrating the best performances from both male and female cricketers across all forms of international cricket throughout the year. The campaign engages fans by inviting them to vote every month for their favourite international cricketers, male or female, in all forms of international cricket – and voting numbers have consistently grown during the awards’ first five months, with more than 600,000 votes cast over the period.

**JANUARY**

India’s Rishabh Pant (above) won the ICC Men’s Player of the Month award for his performances in two Tests against Australia: 97 at Sydney and an unbeaten 89 at Brisbane that led India to a historic series win. South Africa’s Shabnim Ismail was named the ICC Women’s Player of the Month. India’s Ravichandran Ashwin won the men’s award for his impressive performances against England, making 106 in the victory at Chennai, taking his 400th Test wicket at Ahmedabad, and totalling 176 runs and 24 wickets in the three-match series.

**FEBRUARY**

England’s Tammy Beaumont (below) passed 50 in three ODIs against New Zealand, totalling 231 runs in the process and being overwhelmingly named the ICC Women’s Player of the Month. India’s Ravichandran Ashwin won the men’s award for his impressive performances against England, making 106 in the victory at Chennai, taking his 400th Test wicket at Ahmedabad, and totalling 176 runs and 24 wickets in the three-match series.

**MARCH**

India’s Bhuvneshwar Kumar (left) won the ICC Men’s Player of the Month award for his impressive performances in India’s series against England, and was chosen the winner by fans and the ICC voting academy. The women’s award went to South Africa’s Lizelle Lee, who scored a century and two half-centuries in four ODIs against India to move to the top of the MRF Tyres ICC Women’s ODI Batting Rankings.

**APRIL**

Alyssa Healy (left) showed her class in all conditions and against all types of bowling in Australia’s ODI series against New Zealand, scoring 155 runs at an average of 51.66 and a strike rate of 98.72 to take the ICC Women’s Player of the Month award. Babar Azam’s match-winning 82-ball 94 in the third ODI against South Africa was followed by 122 from 59 balls to lead Pakistan’s successful chase in the third T20I match against the same opposition, bringing him the men’s award.

**MAY**

All-rounder Kathryn Bryce is the first player from Scotland, male or female, to make it to the top 10 of the batting or bowling lists in the MRF Tyres ICC Player Rankings – and her achievement was rewarded by the ICC Women’s Player of the Month award for May. Mushfiqur Rahim (left) was deservingly named the ICC Men’s Player of the Month for May 2021, after his 125 helped Bangladesh to their first ODI series victory against Sri Lanka.
100% CRICKET FUTURE LEADERS

The ICC launched the 100% Cricket Future Leaders Programme in 2020. A continuation of the 100% Cricket initiative, this unique global mentorship programme is designed to support emerging female talent in cricket, and is part of the ICC’s long-term commitment to accelerating the growth of women’s cricket and women in cricket.

The programme received an overwhelming response, with more than 300 applicants from 45 different countries. A selection panel consisting of Claire Furlong (ICC General Manager, Marketing and Communications), Will Glennwright (ICC General Manager, Development), mentor guide and former Australia captain Belinda Clark AO (pictured right) and Birmingham 2022 Cricket Competition Manager Holly Colvin then selected 40 women from 29 ICC Member countries to be mentored.

“Cricket is a genuinely inclusive sport for all,” said ICC Chair Greg Barclay, “but that is not widely reflected in how our game is led globally, so it gives me great pleasure to launch the Future Leaders Programme. This is a practical approach towards solving the underrepresentation of women in leadership positions in our sport, to enable us to build a strong pipeline of future female leaders and ultimately inspire more women to take up roles in cricket. The response from the global cricket community has been fantastic – as you can see from the mentors, who have enthusiastically committed to bring their knowledge and expertise to the programme – and I am personally looking forward to being part of it.”

Claire Furlong added: “The response from the global cricket community and all our Member boards has been fantastic. The first two batches reflect the diversity of our regions and their areas of focus, and all have received outstanding endorsements from their respective Member Boards. The next six months will be incredibly exciting, and we look forward to a productive learning experience for our mentees.”

The initial intake is split into two batches, with the first starting in June 2021 and the second starting in November.

### BATCH 1

<table>
<thead>
<tr>
<th>Mentor</th>
<th>Subject</th>
<th>Mentee</th>
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<tbody>
<tr>
<td>Greg Barclay</td>
<td>Governance &amp; Board</td>
<td>Nadia Gruny</td>
<td>USA</td>
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<tr>
<td>Wasim Khan</td>
<td>Management</td>
<td>Joanna Taylor</td>
<td>ICC</td>
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<td>Andrea Nelson</td>
<td>Senior management &amp; events</td>
<td>Fizza Abid</td>
<td>Pakistan</td>
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<tr>
<td>Steve Elworthy</td>
<td>Governance &amp; Board</td>
<td>Tracey Pitt</td>
<td>Bermuda</td>
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<tr>
<td>Michelle Knight</td>
<td>Commercial &amp; business of cricket</td>
<td>Ewa Dictzewicka</td>
<td>Ireland</td>
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<tr>
<td>Hilton Moreeng</td>
<td>Coaching</td>
<td>Helmiem Rambaldo</td>
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### BATCH 2

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<td>Tuba Sangar</td>
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<td>Joan Norton</td>
<td>Australia</td>
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<tr>
<td>Lucy Pringle</td>
<td>England</td>
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<td>Stephanie Frohmayer</td>
<td>Germany</td>
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<td>Tammy Chu</td>
<td>Hong Kong</td>
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<td>Laura Peacock</td>
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<td>Harini Rana</td>
<td>India</td>
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<tr>
<td>Niamh O'Shea</td>
<td>Ireland</td>
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<tr>
<td>Nicky Britten</td>
<td>New Zealand</td>
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<tr>
<td>Teomila Aziebukye</td>
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<td>Marina Iqbal</td>
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<td>Shivani Mishra</td>
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<td>Amanda Reifer</td>
<td>West Indies</td>
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<td>Mary-Anne Musonda</td>
<td>Zimbabwe</td>
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Claire Polosak | Match officiating |
Sana Mir     | Player growth |
Divya Gokulnath | Commercial & overall leadership |
Anthony Everard | Fan engagement |
Shastra Liyana | Media & journalism |
Ian Bishop   | Broadcasting |
Ofrira Mahotra | Game development & event operations |
Christina Matthews | Development |
Gemma Davies | Digital communications |
Jodie Hawkins | Leadership & senior management |
Lisa Keightley | Coaching |
Karin Rodgers | Digital partnerships & fan engagement |
Will Glennwright | Development |
Chris Tetley   | Events & development |
Vijeylaxmi Narasimhan | India  |
Benashfa Hashimi | Afghanistan |
Anna Shaw     | England |
Vaishali Jecani | Oman  |
Roberta Moretti | Brazil |
Xolile Mabuza  | South Africa |
Caitlin Spencer | Australia  |
Inho Veronique  | Rwanda |
La Donna Williams | West Indies |
Mariamma Hyder | Kuwait |
Naome Kayondo Bagenda | Uganda |
Nicole Dunn    | New Zealand |
Rosy Ryan     | Scotland |
Charilitah Wambui | Kenya  |

ABOUT THE PROGRAMME

All female future leaders may apply for the 100% Cricket Future Leaders Programme, and successful applicants will be matched with an mentor to support their development. The programme aims to unlock their mentor’s potential and helping them to be at their best. The philosophy of the 100% Cricket Future Leaders Programme is to be participant-led, with the ICC acting in support to match the mentees with suitable mentors and provide guidelines, evaluation frameworks and opportunities to network and interact.

The six-month programme includes a kick-off workshop with former Australian captain Belinda Clark AO, followed by monthly check-ins and a three-month review with the mentors and mentors agreeing the frequency and method of communication.

“I have experienced and witnessed some amazing leaders within cricket over the last 20 years,” said Belinda Clark. “It is pleasing that these quality leaders are willing to help females starting out on their leadership journey. We have made great progress, but cricket understands that it has a big responsibility to be more inclusive across all areas of the sport.”

“I applaud the ICC for undertaking this programme to facilitate greater diversity in all areas of the game, and I encourage emerging female leaders involved in cricket to think about this unique opportunity and submit an application to be involved.”
DEVELOPMENT

The Development team pivoted towards the creation of products and programmes to assist Members in navigating the pandemic – and helping them to emerge in a strong position to continue the growth of the game.

The pandemic impacted Member-organised cricket in 2020-2021, with only 36 men’s T20I matches and nine Women’s T20I matches taking place. However, one of the year’s highlights came with the return of women’s international cricket five months after the ICC Women’s T20 World Cup Final. The German women’s team made headlines, with captain Anuradha Doddaballapur being the first woman to take four wickets in four balls in T20Is.

criliio

The criiio cricket programme was officially launched to Members in the first quarter of 2021. Designed as a fun first cricket experience for children aged 5-18, the programme aims to ignite a lifelong love of the game.

Training & Education programme

The development of the ICC’s first ever comprehensive Training & Education programme continued throughout the year. The ICC Foundation Certificate has now been piloted with eight Members and will be launched to all Members later in 2021. An ICC Level 1 Coach course has been developed and piloted, and is due to be launched shortly; while an online Pitch Curators’ course has been piloted in all five regions, with a total of 572 participants taking part over the past year.

The remainder of 2021 will see the development of an ICC Level 1 umpiring course and the launch of the workforce training programme. This will begin with the first cohort of the ICC Master Educator programme, with Master Educators trained and accredited to deliver ICC Tutor Training courses regionally. The aim is to build an accredited workforce in each of our Member Federations, thus reducing the reliance on fly-in-fly-out trainers.

New IMG partnership

Despite the absence of any pathway events over the past year, ICC cricket will eventually resume to a bigger audience than ever before – thanks to a partnership announced with IMG to live-stream over 480 pathway event matches across three ICC World Cups. The partnership with IMG, which will run up to 2023, will ensure more cricket from more nations than ever before is accessible to fans around the world, shining a spotlight on the outstanding competitive cricket being played by the Members.

Online webinars

Since March 2020, each region has been hosting a series of online webinars to provide Members with a forum to share best practices, collaborate on ongoing projects, receive updates from the ICC and hear from external speakers. Over 100 such webinars have now been delivered, and they continue to be well received by Members.

Commercial strategy

Following the successful delivery of an online commercial strategy workshop programme in the East Asia Pacific region in 2020, a similar programme is now available to support all Members in developing a fit-for-purpose strategic plan. The organisational strategy toolkit was one of the product highlights over the past 12 months, and saw Germany successfully launch their five-year plan earlier this year. Six other Members have been through the process in Europe, and Brazil and Bermuda have also finalised their own strategic plans after having benefited from the ICC product.

Associate Member Integrity Plan

The Associate Member Integrity Action Plan was launched in 2021 to provide greater support and awareness to Associate Members. The resource has been developed in recognition that Associate Members are being increasingly exposed to integrity risks including corruption, doping, safeguarding (protection of vulnerable people), safety, discrimination and ethics. Consequently, there is an acknowledged need to better support Associate Members in developing the capacity to combat the growing risks across integrity-related issues.

Involvement Data Capture & Annual Census

The ICC has produced an Involvement Data Capture Tool to help Members easily capture and analyse involvement participation data. The data is collected as a part of the ICC Annual Census, which determines the distribution of funding for Associate Members to help grow cricket.

The 2019 ICC Annual Census figures were compiled within the last year and showed 1,910,860 men, women, boys and girls playing cricket in the 92 Associate Members – an impressive increase of 20% from 2018.

fundamental movement skills

- Throw
- Catch
- Run
- 2 hand strike

 ICC Annual Report 2020-2021
DELIVERING WORLD-CLASS EVENTS
The series saw the likes of stand-in captain Ajinkya Rahane, Ravichandran Ashwin and Jasprit Bumrah living up to expectations while others such as Shardul Thakur and Washington Sundar chipped in with bat or ball – and, as per the demands of the situation, often punched above their weight. The gems of the series were two second-innings near-centuries from Rishabh Pant – a 97 that helped salvage a draw in Sydney and a match-winning 89 not out in Brisbane.

Cricket discussions invariably revolved around the bench-strength of the Indian team, even as Australian batsmen Marnus Labuschagne (426 runs) and Steve Smith (313) finished as the top two run-scorers of the series and fast bowlers Pat Cummins (21 wickets) and Josh Hazlewood (17) the two most successful with the ball from either side.

The challenges posed by the COVID-19 pandemic were tackled adeptly to prevent disruption of the first ICC World Test Championship. A rearranged qualification system put in place on the ICC Cricket Committee’s recommendations saw India and New Zealand qualify for the inaugural final, due to be held 18-22 June 2021 (with 23 June as a reserve day) at the Hampshire Bowl in Southampton, England.

Rather than total points won, it was win percentage that determined the final placings – which ensured that the actual success rate counted in the end, as not all teams were able to play the same total of series.

India’s dramatic series wins over Australia and England lifted them to the top of the table with 72.2 percentage points, after New Zealand ensured its place in the final with 70 percentage points. The finalists were decided during England’s tour of India in February and March, with Australia finishing third with 69.2 percentage points and England fourth with 61.4.

The two tours that would ultimately determine the final placings – India in Australia and England in India – provided enough on-field drama and striking performances to make it a thrilling tussle at the top of the table.

India tops Australia
India’s tremendous 2-1 comeback win over Australia after losing the first Test in Adelaide, in which the team was bowled out for a measly 36, will be remembered for years to come. It came courtesy of several surprise performances in the absence of regular captain Virat Kohli after the first Test and the withdrawal of several other first-choice players due to injuries.

The series saw the likes of stand-in captain Ajinkya Rahane, Ravichandran Ashwin and Jasprit Bumrah living up to expectations while others such as Shardul Thakur and Washington Sundar chipped in with bat or ball – and, as per the demands of the situation, often punched above their weight. The gems of the series were two second-innings near-centuries from Rishabh Pant – a 97 that helped salvage a draw in Sydney and a match-winning 89 not out in Brisbane.

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India and New Zealand are worthy finalists for the first ever WTC final.

It’s exciting to play in the final of the first World Test Championship. Adding (the) Championship has added context to Test cricket.

Kane Williamson
Another comeback win

Just as in the series against Australia, India also lost the first match against England after Joe Root set the platform for the visiting side with a double century in Chennai. Centuries from Rohit Sharma and Ravichandran Ashwin, who also grabbed eight wickets in the match, helped India bounce back in the second Test at the same venue.

Left-arm spinner Axar Patel’s 11-wicket match-haul took India 2-1 up following a low-scoring match at a renovated Ahmedabad Stadium – rechristened the Narendra Modi Stadium and now with a record capacity of 110,000, the most for a cricket stadium. Rishabh Pant notched a century as India won the final match at the same venue to finish ahead of the pack.

Kiwis qualify

New Zealand completed 2-0 series wins over the West Indies and Pakistan during the past year, carrying on the team’s fine home run in the Championship and ensuring qualification for its second consecutive final in a men’s ICC event, having lost to England in the epic final of the ICC Men’s Cricket World Cup 2019 at Lord’s.

Seam bowler Kyle Jamieson was the player of the series against the West Indies: his haul of 11 wickets helped to complete two innings victories, with captain Kane Williamson’s knock of 251 in the first match and Henry Nicholls’s 174 in the second setting the platforms. Williamson was the player of the series against Pakistan with a first-innings 129 in the first match and a masterful 238 in the second.
The best of the rest

Other teams may not have been in contention, but many of their players were at their best – and new names broke into top-class cricket in style.

West Indies batsman Kyle Mayers’ unbeaten 210 on Test debut helped the West Indies snatch a memorable three-wicket victory over Bangladesh in Chittagong. The 28-year-old left-hander became only the sixth player to score a double hundred in the fourth innings of a Test.

Sri Lanka’s left-arm spinner Praveen Jayawickrama also enjoyed an unforgettable Test debut, claiming an 11-wicket haul to help Sri Lanka to a 209-run victory over Bangladesh in Pallekele and a 1-0 series win in the two-match series.

Pakistan seamer Hasan Ali was another to hit the headlines, taking a career-best 10 wickets in the match as Pakistan completed a 2-0 win over South Africa.

<table>
<thead>
<tr>
<th>PLAYER</th>
<th>MAT</th>
<th>OVERS</th>
<th>RUNS</th>
<th>WKTS</th>
<th>BBI</th>
<th>AVE</th>
<th>5</th>
<th>10</th>
</tr>
</thead>
<tbody>
<tr>
<td>PJ Cummins</td>
<td>14</td>
<td>555.3</td>
<td>1472</td>
<td>70</td>
<td>5/28</td>
<td>21.02</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>SCJ Broad</td>
<td>17</td>
<td>499.3</td>
<td>1386</td>
<td>69</td>
<td>6/31</td>
<td>20.08</td>
<td>2</td>
<td>1</td>
</tr>
<tr>
<td>R Ashwin</td>
<td>13</td>
<td>524.4</td>
<td>1399</td>
<td>67</td>
<td>7/45</td>
<td>20.88</td>
<td>4</td>
<td>0</td>
</tr>
<tr>
<td>NM Lyon</td>
<td>14</td>
<td>630.5</td>
<td>1757</td>
<td>56</td>
<td>6/49</td>
<td>31.37</td>
<td>4</td>
<td>1</td>
</tr>
<tr>
<td>TG Southee New Zealand</td>
<td>10</td>
<td>390.3</td>
<td>1054</td>
<td>51</td>
<td>5/32</td>
<td>20.66</td>
<td>3</td>
<td>0</td>
</tr>
</tbody>
</table>

RIGHT: Pat Cummins led all wicket-takers in the World Test Championship with 70.
Bangladesh prospers in home conditions to lead the table ahead of England, Pakistan and Australia.

The ICC Men’s Cricket World Cup Super League quickly caught momentum soon after the first ball was bowled on 30 July 2020, as teams began their qualification campaigns for the ICC Men’s Cricket World Cup 2023.

A total of 11 series were played during the period, and a fine run in home conditions propelled Bangladesh to the top of the points table in the 13-team tournament that assures direct qualifying spots to seven teams (along with hosts India).

Bangladesh’s spin attack was at the forefront of a 3-0 series victory against the West Indies, before Mushfiqur Rahim starred in a 2-1 series victory over Sri Lanka – Bangladesh’s first against the 1996 ICC Men’s Cricket World Cup winners. In between, though, the Tigers ran into a rampant Devon Conway, going down 3-0 in New Zealand.

### ICC Men’s Cricket World Cup Super League Table 31 May 2021

<table>
<thead>
<tr>
<th>RANK</th>
<th>TEAM</th>
<th>MATCHES</th>
<th>WIN</th>
<th>LOST</th>
<th>TIED</th>
<th>N/R</th>
<th>POINTS</th>
<th>NRR</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>BANGLADESH</td>
<td>9</td>
<td>5</td>
<td>4</td>
<td>0</td>
<td>0</td>
<td>50</td>
<td>0.013</td>
</tr>
<tr>
<td>2</td>
<td>ENGLAND</td>
<td>9</td>
<td>4</td>
<td>5</td>
<td>0</td>
<td>0</td>
<td>40</td>
<td>0.468</td>
</tr>
<tr>
<td>3</td>
<td>PAKISTAN</td>
<td>6</td>
<td>4</td>
<td>2</td>
<td>0</td>
<td>0</td>
<td>40</td>
<td>0.422</td>
</tr>
<tr>
<td>4</td>
<td>AUSTRALIA</td>
<td>6</td>
<td>4</td>
<td>2</td>
<td>0</td>
<td>0</td>
<td>40</td>
<td>0.347</td>
</tr>
<tr>
<td>5</td>
<td>NEW ZEALAND</td>
<td>3</td>
<td>3</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>30</td>
<td>2.352</td>
</tr>
<tr>
<td>6</td>
<td>AFGHANISTAN</td>
<td>3</td>
<td>3</td>
<td>3</td>
<td>0</td>
<td>0</td>
<td>30</td>
<td>0.527</td>
</tr>
<tr>
<td>7</td>
<td>WEST INDIES</td>
<td>6</td>
<td>3</td>
<td>3</td>
<td>0</td>
<td>0</td>
<td>30</td>
<td>-0.876</td>
</tr>
<tr>
<td>8</td>
<td>INDIA</td>
<td>6</td>
<td>3</td>
<td>3</td>
<td>0</td>
<td>0</td>
<td>30</td>
<td>-0.876</td>
</tr>
<tr>
<td>9</td>
<td>ZIMBABWE</td>
<td>3</td>
<td>1</td>
<td>2</td>
<td>0</td>
<td>0</td>
<td>10</td>
<td>-0.741</td>
</tr>
<tr>
<td>10</td>
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<td>6</td>
<td>1</td>
<td>5</td>
<td>0</td>
<td>0</td>
<td>10</td>
<td>-1.076</td>
</tr>
<tr>
<td>11</td>
<td>SOUTH AFRICA</td>
<td>3</td>
<td>1</td>
<td>2</td>
<td>0</td>
<td>0</td>
<td>9</td>
<td>-0.080</td>
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<tr>
<td>12</td>
<td>SRI LANKA</td>
<td>6</td>
<td>1</td>
<td>5</td>
<td>0</td>
<td>0</td>
<td>8</td>
<td>-0.345</td>
</tr>
<tr>
<td>13</td>
<td>NETHERLANDS</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>0</td>
<td>—</td>
</tr>
</tbody>
</table>

LEFT: Blessing Muzarabani’s five wickets helped Zimbabwe beat Pakistan.
While several series saw one team blank the other, others witnessed the losing team come back strongly – most notably in the very first series of the league.

World champions England started its defence with two wins at home – but in the third match in Southampton, Ireland pulled off a stupendous chase of a target of 329, powered by centuries from Paul Stirling (142) and captain Andy Balbirnie (113). England then lost 2-1 to Australia, which chased a 300-plus score in the decider with centuries from Alex Carey and Glen Maxwell.

Like Ireland, Zimbabwe got one back against Pakistan, winning in the Super Over after the third match ended in a tie. Fast bowler Blessing Muzarabani’s haul of five for 49 was the highlight. Pakistan, though, then had the better of South Africa, with left-handed opener Fakhar Zaman smashing two centuries in the series.

It included a valiant 193 in the second match, the highest ever individual score from a team batting second in an ODI and the second highest ever in a losing cause.

Throughout the year, other standout performers included batsmen Jonny Bairstow of England and Babar Azam of Pakistan, and leg-spinners Adam Zampa of Australia and Adil Rashid of England.

Behind leaders Bangladesh, Pakistan, Australia and England all stood on 40 points at the end of May 2021 with a lot to still play for, with each team getting four home and four away series of three matches each. Sides are ranked according to total points earned, with 10 points for a win, five for an abandonment/tie/no result, none for a loss and points deducted for slow over rates. Teams failing to qualify directly through the league will get a second shot through a Qualifier to be played in June and July 2023.

BEST INDIVIDUAL PERFORMERS

Most runs

<table>
<thead>
<tr>
<th>PLAYER</th>
<th>MAT</th>
<th>INNS</th>
<th>NO</th>
<th>RUNS</th>
<th>HS</th>
<th>AVE</th>
<th>SR</th>
<th>100</th>
<th>50</th>
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<tbody>
<tr>
<td>JM Bairstow</td>
<td>9</td>
<td>9</td>
<td>0</td>
<td>303</td>
<td>124</td>
<td>55.88</td>
<td>105.45</td>
<td>2</td>
<td>3</td>
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<tr>
<td>Babar Azam</td>
<td>6</td>
<td>6</td>
<td>1</td>
<td>449</td>
<td>125</td>
<td>89.80</td>
<td>103.98</td>
<td>2</td>
<td>2</td>
</tr>
<tr>
<td>PR Stirling</td>
<td>6</td>
<td>6</td>
<td>0</td>
<td>441</td>
<td>142</td>
<td>72.50</td>
<td>98.54</td>
<td>3</td>
<td>0</td>
</tr>
<tr>
<td>Mushfiqur Rahim</td>
<td>9</td>
<td>9</td>
<td>2</td>
<td>407</td>
<td>125</td>
<td>58.14</td>
<td>76.64</td>
<td>1</td>
<td>2</td>
</tr>
<tr>
<td>GJ Maxwell</td>
<td>6</td>
<td>6</td>
<td>1</td>
<td>353</td>
<td>108</td>
<td>70.60</td>
<td>145.26</td>
<td>1</td>
<td>3</td>
</tr>
</tbody>
</table>

BEST INDIVIDUAL PERFORMERS

Most wickets

<table>
<thead>
<tr>
<th>PLAYER</th>
<th>MAT</th>
<th>OVERS</th>
<th>RUNS</th>
<th>WKTs</th>
<th>BBI</th>
<th>AVE</th>
<th>5</th>
<th>10</th>
</tr>
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<tbody>
<tr>
<td>A Zampa</td>
<td>6</td>
<td>60</td>
<td>303</td>
<td>17</td>
<td>4-54</td>
<td>17.82</td>
<td>5.05</td>
<td>0</td>
</tr>
<tr>
<td>Mustafizur Rahman</td>
<td>9</td>
<td>67.3</td>
<td>331</td>
<td>15</td>
<td>3-16</td>
<td>22.06</td>
<td>4.90</td>
<td>0</td>
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<tr>
<td>Mehidy Hasan Miraz</td>
<td>9</td>
<td>71.4</td>
<td>248</td>
<td>14</td>
<td>4-25</td>
<td>17.71</td>
<td>3.36</td>
<td>0</td>
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<tr>
<td>Adil Rashid</td>
<td>9</td>
<td>86.2</td>
<td>523</td>
<td>12</td>
<td>3-34</td>
<td>43.58</td>
<td>6.05</td>
<td>0</td>
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<tr>
<td>Dushmantha Chameera</td>
<td>5</td>
<td>46.1</td>
<td>205</td>
<td>11</td>
<td>5-16</td>
<td>18.63</td>
<td>4.44</td>
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</table>
PREPARATION, PLANNING AND SCHEDULING

The pandemic year saw several events postponed or left uncertain – but the ICC showed resilience in challenging times, and is looking ahead to the success of future tournaments.

ICC Women’s Cricket World Cup
Rescheduled from 2021 to 2022

Preparations for the ICC Women’s Cricket World Cup, rescheduled to 2022, remained on track. A fresh match schedule was announced during an event in Christchurch in December, when the Hagley Oval lights were turned on for the first time in a project brought about by Christchurch’s hosting of the event.

Venue packs went on sale, providing access to all league matches at a venue at discounted prices, and a community engagement programme was launched in February 2021, with many high-profile Kiwis attending a successful Auckland event at the North Shore Cricket Club.

A unique effort to garner support from within the fraternity and outside by getting 1,000 champions to sign up also gathered momentum during the period, with the likes of Prime Minister Jacinda Ardern, Deputy Prime Minister Grant Robertson, cricket great Sir Richard Hadlee and New Zealand men’s cricket captain Kane Williamson all getting behind the event.

A ‘one year to go’ milestone and the launch of the volunteer programme saw global pop star Gin Wigmore skydiving on to the Mt Maunganui beach in Tauranga (one of the venues) with the ICC Women’s Cricket World Cup Trophy.

Logistics and promotional activities were planned well in advance, with a robust media and marketing plan. Hotels and travel services were contracted and local charity partners were selected. It was decided that individual match tickets would go on sale from 16 August, 200 days ahead of the event.

To allow teams the best possible preparation, the global qualifier for the ICC Women’s Cricket World Cup 2022 was postponed and will now be held in December 2021.

ICC Women’s T20 World Cup
Rescheduled from 2022 to 2023

The ICC Women’s T20 World Cup in South Africa was moved to 9-26 February 2023 due to the fact that no major women’s events were otherwise scheduled to take place in 2023.

This switch will better support player preparation and continue to build the momentum around the women’s game beyond 2022.
ICC U19 Men’s Cricket World Cup
Rescheduled from 2021 to 2023

The Board agreed to postpone the inaugural ICC Women’s U19 Cricket World Cup, which was due to be held in Bangladesh at the end of 2021. COVID-19 has had a significant impact on the establishment and subsequent development of the U19 programmes in many countries, meaning teams would not be able to prepare appropriately for a global event in 2021. The inaugural event will now take place in January 2023.

ICC Men’s T20 World Cup
Rescheduled

At its July 2020 meeting, the ICC Board took the decision to postpone the ICC Men’s T20 World Cup 2020 in Australia to 2022 due to COVID-19. The next Men’s T20 World Cup was then planned for India in 2021 – but when the schedule could not be confirmed given the ongoing scenario, the option of India conducting the event in the Middle East, centred on the tried and tested venues of the United Arab Emirates, emerged as a feasible alternative.

The next ICC Men’s T20 World Cup is now scheduled to begin in October 2021 in the UAE and Oman. The Australia 2020-qualified teams will now take part in this 2021 tournament, with a new qualification pathway for the ICC Men’s T20 World Cup 2022 in Australia.

Confirmation of the road to the Men’s T20 World Cup 2022 detailed a 13-month qualification campaign involving 86 teams competing for 15 spots across 225 men’s T20Is. Qualification was due to begin in April 2021, but COVID-19 caused the cancellation of three sub-regional Europe events and the postponement of five others. The eight events in the sub-regional and regional qualifier level are due to take place before the end of the year.

Early planning for the event in Australia 2022 continued with a focus on marketing and operations for the tournament. Planning also continued for the ICC Men’s T20 World Cup Qualifier A and B, which will determine the four qualifiers for the World Cup. They are currently scheduled to take place in February and May 2022 respectively.
THIS YEAR WE HAVE UNDERTAKEN ONE OF OUR MOST AMBITIOUS PROJECTS TO DATE; THE DEVELOPMENT OF A GLOBAL STRATEGY FOR CRICKET.

THE SPIRIT OF CRICKET

THE SPIRIT OF CRICKET
In December 2020, the ICC invited fans to vote for the ICC Awards of the Decade, a special celebration rewarding the top performances of the last ten years in both women’s and men’s cricket. The ICC Awards of the Decade replaced the ICC Awards of the Year following the COVID-19 pandemic, which meant there were not enough performances to assess the year’s best players.

Fans the world over got to play a part in selecting the top players across cricket of the past decade – and, for the first time, also got the chance to win attractive prizes in the process. The ICC invited fans to register their choices online, another landmark step in the organisation’s bid to increase engagement during and outside of ICC tournaments. A total of 1.5 million fans voted, placing a total of 5.4 million votes and resulting in a record 45 million views for the content across multiple platforms.

The ICC Awards of the Decade categories included the Sir Garfield Sobers and Rachael Heyhoe Flint Awards, which celebrate the best overall player from the men’s and women’s games. The fan vote made up of 10% of the voting, while votes from an expert panel made up the remaining 90%. Fans had 100% of the vote for the ICC Spirit of Cricket Award of the Decade, selecting from a list of past winners since 2011.

Ellyse Perry and Virat Kohli took top honours in the ICC Awards of the Decade, which drew 1.5 million votes from around the world.

“VIRAT [KOHLI] HAS ALREADY REACHED A STATUS WHERE HE IS CLOSE TO A LEGEND. HE HAS TAKEN THE TEAM FORWARD – AND THAT’S WHAT YOU WANT FROM A LEADER.”

MS DHONI, SPEAKING IN 2018
This year we have undertaken one of our most ambitious projects to date; the development of a global strategy for cricket.

VIRAT KOHLI
Sir Garfield Sobers Award for ICC Male Cricketer of the Decade
ICC Men’s ODI Cricketer of the Decade

ELLYSE PERRY
Rachael Heyhoe-Flint Award for ICC Female Cricketer of the Decade
ICC Women’s ODI Cricketer of the Decade
ICC Women’s T20I Cricketer of the Decade

RASHID KHAN
ICC Men’s T20I Cricketer of the Decade

KATHRYN BRYCE
ICC Women’s Associate Cricketer of the Decade

MS DHONI
ICC Spirit of Cricket Award of the Decade

STEVE SMITH
ICC Men’s Test Cricketer of the Decade

KYLE COETZER
ICC Men’s Associate Cricketer of the Decade

MS DHONI
ICC Spirit of Cricket Award of the Decade

STEVE SMITH
ICC Men’s Test Cricketer of the Decade

KATHRYN BRYCE
ICC Women’s Associate Cricketer of the Decade

KYLE COETZER
ICC Men’s Associate Cricketer of the Decade
ICC DEVELOPMENT AWARDS 2020

The great work of Associate Members in 17 nations was recognised on the UN’s International Day of Sport for Development and Peace.

The ICC Development Awards 2020 recognised and showcased the outstanding work undertaken by the 92 Associate Members to grow cricket in emerging markets in partnership with the ICC during 2020 – celebrating the power of cricket in communities, and highlighting how, despite the challenges of the last 12 months, cricket continues to be a driving force for change and a sport for all.

On 6 April, the International Day of Sport for Development and Peace, the ICC crowned 20 regional winners from 17 countries across four categories: the ICC Development Initiative of the Year, the 100% Cricket Female Cricket Initiative of the Year, the ICC Digital Fan Engagement of the Year and the Cricket 4 Good Social Impact Initiative of the Year.

Two weeks later, the ICC announced the four global winners: Argentina, Brazil, Uganda and Vanuatu, who were chosen by a global independent panel of selected ICC Full Member Chief Executives, current and former international players, industry experts, media representatives and other Members of the cricket family.

The dual announcements received almost 1.4 million video views across all social channels, with over 300,000 engagements and 12.8 million impressions – and overall, media coverage of the ICC Development Awards amassed a reach of over 250 million.

100% DEVELOPMENT INITIATIVE OF THE YEAR

- Cricket Argentina – Online Coaching, Umpiring and Scoring Courses (Global winner)
- Federazione Cricket Italiana (Cricket Italy) – Cricketmania
- Cricket Namibia – Capacity Building
- Cricket Association of Nepal – First domestic event post COVID-19

ICC DIGITAL FAN ENGAGEMENT OF THE YEAR

- Jersey Cricket Board – Fairway Super Series
- Kuwait Cricket – Digital Media/Marketing Campaign
- Cricket Namibia – National Promotion of Awards Win
- USA Cricket – #TrainAtHome

100% CRICKET FEMALE CRICKET INITIATIVE OF THE YEAR

- Cricket Brasil – Central Contracts (Global winner)
- Danish Cricket Federation – Female Participation Programme
- Malaysian Cricket Association – Awareness Programmes
- Nigeria Cricket Federation – Girls Aspire
- Samoa International Cricket Association – Healthy Nanas Programme

CRICKET 4 GOOD SOCIAL IMPACT INITIATIVE OF THE YEAR

- Bhutan Cricket Council Board – COVID-19 Response
- Persatuan Cricket Indonesia – Digital Cricket for Good
- Federazione Cricket Italiana (Cricket Italy) – Environmental Sustainability Project
- Cricket Peru – ‘Cricket-Era’
- Uganda Cricket Association – COVID-19 Relief (Global winner)
ICC HALL OF FAME

Zaheer Abbas, Jacques Kallis and Lisa Sthalekar joined the greats of the game in August.

The ICC Hall of Fame welcomed three new members in August 2020: all-rounder Jacques Kallis, the fourth South African to be inducted; Australian World Cup-winning all-rounder Lisa Sthalekar, the 27th Australian and ninth woman to join the Hall; and Zaheer Abbas, a stylish batsman of the 1970s and ‘80s known as the Asian Bradman who became the sixth Pakistani player to enter the Hall of Fame.

Former ICC Hall of Famers formed the majority of the adjudicating panel, with representation from the media, the ICC and the Federation of International Cricketers’ Associations (FICA). In all, 93 players have been inducted into the ICC Hall of Fame so far under a system that sees retired players become eligible five years after their last international match.

"IT'S A GREAT HONOUR TO BE INDUCTED INTO THE ICC HALL OF FAME. IT IS SOMETHING THAT I NEVER EXPECTED WHEN I STARTED PLAYING. I CERTAINLY DID NOT PLAY THE GAME FOR ANY ACCOLADES OR ANYTHING LIKE THAT, I ONLY WANTED TO WIN THE GAMES FOR WHOEVER I WAS PLAYING FOR. BUT IT IS NICE TO BE RECOGNISED WHEN ONE HAS SUCCEEDED IN THE SPORT – IT IS NICE TO BE RECOGNISED BY PEOPLE FOR SOMETHING THAT YOU HAVE ACHIEVED IN THE GAME. IT'S SOMETHING THAT I AM REALLY PROUD OF."

JACQUES KALLIS

"I FEEL PRIVILEGED AND TRULY HUMBLED TO BE INDUCTED INTO THE ICC HALL OF FAME IN THE CLASS OF 2020, AND I AM EXCITED TO BE IN THE MIDST OF OTHER ILLUSTRIOUS CRICKETERS. I WOULD LIKE TO SAY A SPECIAL THANKS TO MY FAMILY, MY COUNTRY PAKISTAN, MY COUNTY GLOUCESTERSHIRE AND MANY FANS WORLDWIDE WHO HELPED ME ACHIEVE AND FULFIL MY DREAMS BY PLAYING THIS GREAT GAME AT THE HIGHEST LEVEL. THANK YOU, ICC, AND THE MEMBERS OF THE JURY, FOR THIS SPECIAL HONOUR. IT IS A FINE RECOGNITION FOR ANY CRICKETER. THIS GREAT GAME HAS MADE ME THE PERSON I AM. THANK YOU CRICKET."

ZAHEER ABBAS

"I AM DEEPLY HUMBLE TO RECEIVE THIS HONOUR. NEVER IN MY WILDEST DREAMS DID I BELIEVE THAT I WOULD EVER GET TO JOIN SUCH AN ILLUSTRIOUS GROUP OF PLAYERS. I WAS FORTUNATE ENOUGH TO LEARN FROM THE BEST WHEN I ENTERED THE AUSTRALIA TEAM – BELINDA CLARK, KAREN ROLTON AND CATHRYN FITZPATRICK, ALL OF WHOM HAVE BEEN INDUCTED INTO THE ICC HALL OF FAME, AND RIGHTLY SO. THE GUIDANCE FROM THEM AND OTHER TEAMMATES ALONG THE WAY KEPT ME FOCUSED BUT ALSO ENSURED THAT IT WAS A FUN ENVIRONMENT. THANKS TO ALL MY TEAMMATES. IF IT WASN’T FOR THE SUPPORT OF MY FAMILY, I WOULDN’T HAVE BEEN ABLE TO ACHIEVE WHAT I HAVE."

LISA STHALEKAR
REPORT FROM THE CHAIR OF THE AUDIT COMMITTEE

This is my third report as the Chair of the Audit Committee, and as always, it is a pleasure and an honour to be presenting it.

This year saw us welcoming new ICC Chair Greg Barclay to the Audit Committee in his ex-officio capacity, while it was the second year on the committee for Ms Indira Nooyi. Their experience provides us with a considerable advantage across all our functions, and we hope to benefit from their presence in every way possible.

The period 1 June 2020 to 31 May 2021 saw the ICC Audit Committee meeting on three occasions. Apart from ensuring that the ICC’s internal systems and controls remained effective and responsive to challenging external environments, we also dealt with the issues relating to business contingency planning.

We were apprised by the ICC management on the measures taken to deal with eventualities in an environment where circumstances shift rapidly owing to COVID.

The Audit Committee continued to discuss a number of important issues – including corporate taxation, which remains a high-risk area in a multi-jurisdictional and geographically widespread organisation such as the ICC.

As per the Committee’s Terms of Reference, as members, we are required to review the Audited Financial Statements and External Auditor’s report and make appropriate recommendations. At our last meeting in March 2021, we reviewed and discussed the report and draft statements for the period from 1 January 2020 to 31 December 2020. The review included assessing the accounting principles used, significant estimates made, auditor’s independence, and the overall presentation of the Financial Statements.

One of our core roles is to assess the objectivity and independence of the External Auditors and highlight any conflicts of interest. We confirm that we have periodically evaluated their performance and independence and the impact of any non-audit services on their objectivity.

At the first meeting each year, we also endorse the Statement of Internal Control (issued by the management) to the Board in order to provide reasonable assurance to the Board regarding the adequacy and effectiveness of the internal control framework. This Statement is prepared after we have periodically evaluated their performance and independence and the impact of any non-audit services on their objectivity.

Finally, I wish to conclude by expressing the Committee’s gratitude to the Chair, Directors, and Management, who have shown the utmost cooperation in working with us and extending their assistance.

For the Audit Committee

Yuvraj Narayan
Chair
Dubai, 10 June 2021

SUMMARY CONSOLIDATED FINANCIAL STATEMENTS
PREPARED FROM THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS OF THE INTERNATIONAL CRICKET COUNCIL LIMITED AND ITS SUBSIDIARIES FOR THE YEAR ENDED 31 DECEMBER 2020

REPORT OF THE INDEPENDENT AUDITOR ON THE SUMMARY CONSOLIDATED FINANCIAL STATEMENTS TO THE MEMBERS OF THE INTERNATIONAL CRICKET COUNCIL

OPINION

The summary consolidated financial statements, which comprise the summary consolidated statement of financial position as at 31 December 2020, the summary consolidated statement of comprehensive income, summary consolidated statement of changes in Members’ Funds and summary consolidated statement of cash flows for the year then ended, and related notes, are derived from the complete audited consolidated financial statements of The International Cricket Council Limited (“ICC”) and its subsidiaries (the “ICC Group”) for the year ended 31 December 2020.

In our opinion, the accompanying summary consolidated financial statements are consistent, in all material respects, with the audited consolidated financial statements, in accordance with the basis described in Note 2.

SUMMARY CONSOLIDATED FINANCIAL STATEMENTS

The summary consolidated financial statements do not contain all the disclosures required by International Financial Reporting Standards applied in the preparation of the audited consolidated financial statements of ICC Group. Reading the summary consolidated financial statements and the auditor’s report therein, therefore, is not a substitute for reading the audited consolidated financial statements and auditor’s report therein.

THE AUDITED CONSOLIDATED FINANCIAL STATEMENTS AND OUR REPORT THEREON

We expressed an unmodified audit opinion on the audited consolidated financial statements in our report dated 12 April 2021. That report also includes an emphasis of matter section relating to the below:

i) a legal action against ICC that draws attention to Note 19 (b) to the audited consolidated financial statements. Refer Note 4 to the summary consolidated financial statements for the disclosure of the legal action against ICC.

ii) ongoing dispute between a Member and the Group concerning a deduction from the distributions made by the Group to the Member that draws attention to Note 20 (b) to the audited consolidated financial statements. Refer Note 5 to the summary consolidated financial statements for the disclosure of the ongoing discussions between a Member and the Group.

The summary consolidated financial statements and the audited consolidated financial statements do not reflect the effects of events that occurred subsequent to the date of our report on the audited consolidated financial statements.

THE BOARD OF DIRECTORS’ RESPONSIBILITY FOR THE SUMMARY CONSOLIDATED FINANCIAL STATEMENTS

The Board of Directors are responsible for the preparation of the summary consolidated financial statements in accordance with the basis described in Note 2.

AUDITOR’S RESPONSIBILITY

Our responsibility is to express an opinion on whether the summary consolidated financial statements are consistent, in all material respects, with the audited consolidated financial statements based on our procedures, which were conducted in accordance with International Standard on Auditing (ISA) 810 (Revised), "Engagements to Report on Summary Financial Statements”.

For Ernst & Young

Signed by:
Thodla Hari Gopal
Partner
Registration No.: 689
12 April 2021
Dubai, United Arab Emirates
## SUMMARY CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

<table>
<thead>
<tr>
<th></th>
<th>2020 USD’000</th>
<th>2019 USD’000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Event related activities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Revenue from ICC Events</td>
<td>34,771</td>
<td>602,908</td>
</tr>
<tr>
<td>Costs relating to ICC Events</td>
<td>(24,387)</td>
<td>(184,565)</td>
</tr>
<tr>
<td><strong>NET SURPLUS RELATING TO ICC EVENTS</strong></td>
<td><strong>384</strong></td>
<td><strong>418,343</strong></td>
</tr>
<tr>
<td>Other activities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other revenue</td>
<td>9,280</td>
<td>9,690</td>
</tr>
<tr>
<td>Interest and investment income – not</td>
<td>5,794</td>
<td>756</td>
</tr>
<tr>
<td>General and administrative expenses</td>
<td>(34,607)</td>
<td>(46,012)</td>
</tr>
<tr>
<td>Finance costs</td>
<td>(2,780)</td>
<td>(2,636)</td>
</tr>
<tr>
<td>Foreign exchange gain/(loss)</td>
<td>19</td>
<td>(48)</td>
</tr>
<tr>
<td>Net gain on financial assets and derivative financial instruments</td>
<td>3,504</td>
<td>6,177</td>
</tr>
<tr>
<td><strong>NET LOSS FROM OTHER ACTIVITIES</strong></td>
<td><strong>(18,416)</strong></td>
<td><strong>(25,683)</strong></td>
</tr>
<tr>
<td><strong>NET (DEFICIT)/SURPLUS BEFORE TAXATION</strong></td>
<td><strong>(18,416)</strong></td>
<td><strong>350,640</strong></td>
</tr>
<tr>
<td>Taxation</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td><strong>NET (DEFICIT)/SURPLUS FOR THE YEAR</strong></td>
<td><strong>(18,416)</strong></td>
<td><strong>350,640</strong></td>
</tr>
<tr>
<td>Other comprehensive income for the year</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL COMPREHENSIVE (LOSS)/INCOME FOR THE YEAR</strong></td>
<td><strong>(18,416)</strong></td>
<td><strong>350,640</strong></td>
</tr>
</tbody>
</table>

## SUMMARY CONSOLIDATED STATEMENT OF FINANCIAL POSITION

<table>
<thead>
<tr>
<th></th>
<th>2020 USD’000</th>
<th>2019 USD’000</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Non-current assets</td>
<td>498,069</td>
<td>603,137</td>
</tr>
<tr>
<td>Current assets (excluding bank balances and cash)</td>
<td>998,793</td>
<td>200,925</td>
</tr>
<tr>
<td>Bank balances and cash</td>
<td>65,178</td>
<td>90,399</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>762,240</strong></td>
<td><strong>909,661</strong></td>
</tr>
<tr>
<td><strong>LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deposit received (non-current)</td>
<td>96,827</td>
<td>96,724</td>
</tr>
<tr>
<td>Other non-current liabilities</td>
<td>5,311</td>
<td>6,045</td>
</tr>
<tr>
<td>Deposit received (current)</td>
<td>2,631</td>
<td>2,631</td>
</tr>
<tr>
<td>Accounts payable and accruals</td>
<td>33,824</td>
<td>50,344</td>
</tr>
<tr>
<td>Advances from sponsors</td>
<td>244,620</td>
<td>44,257</td>
</tr>
<tr>
<td>Associate Member fund</td>
<td>–</td>
<td>11,399</td>
</tr>
<tr>
<td>Other financial liabilities</td>
<td>–</td>
<td>828</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td><strong>383,223</strong></td>
<td><strong>212,228</strong></td>
</tr>
<tr>
<td><strong>REPRESENTED BY:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Members’ Funds</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Reserves</td>
<td>82,467</td>
<td>77,716</td>
</tr>
<tr>
<td>Allocable surplus</td>
<td>296,550</td>
<td>619,717</td>
</tr>
<tr>
<td>Total Members’ Funds</td>
<td>379,017</td>
<td>697,433</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES AND MEMBERS’ FUNDS</strong></td>
<td><strong>762,240</strong></td>
<td><strong>909,661</strong></td>
</tr>
</tbody>
</table>

The audited consolidated financial statements were authorised for issue by the Board of Directors on 12 April 2021 and were signed on their behalf by:

Greg Barclay  
Chairman  

Geoff Allardice  
Acting Chief Executive Officer
## SUMMARY CONSOLIDATED STATEMENT OF CHANGES IN MEMBERS’ FUNDS

<table>
<thead>
<tr>
<th></th>
<th>Allocated surplus USD'000</th>
<th>General reserve USD'000</th>
<th>Total USD'000</th>
</tr>
</thead>
<tbody>
<tr>
<td>As at 1 January 2019</td>
<td>232,157</td>
<td>72,616</td>
<td>304,773</td>
</tr>
<tr>
<td>Total comprehensive income for the year</td>
<td>392,660</td>
<td>5,500</td>
<td>398,160</td>
</tr>
<tr>
<td>Transfers</td>
<td>(5,500)</td>
<td>5,500</td>
<td></td>
</tr>
<tr>
<td>At 31 December 2019</td>
<td>697,717</td>
<td>77,776</td>
<td>677,493</td>
</tr>
<tr>
<td>Total comprehensive loss for the year</td>
<td>(18,416)</td>
<td>(18,416)</td>
<td></td>
</tr>
<tr>
<td>Transfers</td>
<td>(4,751)</td>
<td>4,751</td>
<td></td>
</tr>
<tr>
<td>Dividends</td>
<td>(300,000)</td>
<td>(300,000)</td>
<td></td>
</tr>
<tr>
<td>At 31 December 2020</td>
<td>296,550</td>
<td>82,467</td>
<td>379,017</td>
</tr>
</tbody>
</table>

For the purpose of the consolidated statement of cash flows, cash and cash equivalents comprise the following amounts:

<table>
<thead>
<tr>
<th></th>
<th>2020 USD'000</th>
<th>2019 USD'000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and demand deposits</td>
<td>65,378</td>
<td>90,399</td>
</tr>
<tr>
<td>Restricted deposits</td>
<td>–</td>
<td>(5,120)</td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>65,378</td>
<td>89,279</td>
</tr>
</tbody>
</table>

Restricted deposits relate to the demand deposits placed with a financial institution as a lien against the limits availed by the Group for corporate credit cards.

## SIGNIFICANT NON-CASH TRANSACTIONS

<table>
<thead>
<tr>
<th></th>
<th>2020 USD'000</th>
<th>2019 USD'000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adjustment of dividend against advance to Members</td>
<td>300,000</td>
<td>–</td>
</tr>
<tr>
<td>Offset of distributions made against the amount due from a Member</td>
<td>–</td>
<td>23,796</td>
</tr>
<tr>
<td>Offset of distributions made against loan due from a Member</td>
<td>–</td>
<td>3,137</td>
</tr>
</tbody>
</table>
NOTES TO SUMMARY CONSOLIDATED FINANCIAL STATEMENTS

1 ACTIVITIES

The International Cricket Council Limited (the “Company” or “ICC”) is a company limited by guarantee and does not have share capital, it is incorporated in the British Virgin Islands. The registered office of ICC is at Commerce House, Wickhams Cay I, P.O. Box 3140, Road Town, Tortola, British Virgin Islands. There are currently 104 Members.

The ICC Group’s principal place of business is at Street 69, Dubai Sports City, Sheikh Mohammad Bin Zayed Road, P.O. Box 500070, Dubai, United Arab Emirates.

The International Cricket Council Limited (“ICC”) is the international governing body for International Test Match, International One-Day and International Twenty20 cricket. The ICC is primarily responsible for all aspects of the day-to-day operations and the development of international cricket. This extensive remit includes management of the ICC Code of Conduct, the playing conditions and all other regulatory functions and services relevant to the international game, provision of qualified and independent Match Officials for Tests, One Day and Twenty20 Internationals and initiating and implementing key policy decisions for the benefit of the game.

Financial model: 2015-2023 cycle

In June 2017, the Members approved a financial model for the period 2015-2023 whereby the ICC, amongst others, retrospectively discontinued the contribution cost and test cricket fund, and replaced it with a new model of distribution of surplus (i.e. dividends / distributions) to the Members. As a result, management had reversed the liabilities towards the contribution cost and test cricket fund to the consolidated statement of comprehensive income during the year 2017 and classified the amounts paid to Members as per the new financial model as advances to Members. These advances will be eventually offset against the surplus distributed to Members during the remaining period up to 2023.

2 BASIS OF PREPARATION

SUMMARY CONSOLIDATED FINANCIAL STATEMENTS

The summary consolidated financial statements have been derived from the audited consolidated financial statements of the ICC Group which were approved by the Board on 12 April 2021. These summary consolidated financial statements were authorised for issue on 12 April 2021.

The audited consolidated financial statements are available at the Headquarters of the ICC in Dubai Sports City and also on the ICC website www.icc-cricket.com. The summary consolidated financial statements are presented in considerably less detail than the annual audited consolidated financial statements for the convenience of readers and are consistent, in all material respects, with the audited consolidated financial statements.

The consolidated financial statements have been presented in US Dollars, which is the functional currency of the Company. All values are rounded to the nearest thousand (USD’000) except otherwise stated.

CONSOLIDATED FINANCIAL STATEMENTS

The aforementioned financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standard Board (IASB).

The aforementioned financial statements are prepared under the historical cost convention, modified to include the measurement at fair value of available-for-sale investments and financial assets at fair value through profit or loss.

NOTES TO SUMMARY CONSOLIDATED FINANCIAL STATEMENTS (continued)

2 BASIS OF PREPARATION (continued)

The aforementioned financial statements comprise the financial statements as at 31 December 2020 of the ICC and its following subsidiaries ("the ICC Group"):  

<table>
<thead>
<tr>
<th>Name of the subsidiary</th>
<th>Country of incorporation</th>
<th>Percentage shareholding 2020</th>
<th>Percentage shareholding 2019</th>
<th>Principal activities</th>
</tr>
</thead>
<tbody>
<tr>
<td>ICC Business Corporation FZ LLC (IBC)</td>
<td>United Arab Emirates</td>
<td>100%</td>
<td>100%</td>
<td>To manage the commercial rights relating to cricket events of ICC from 1 July 2015.</td>
</tr>
<tr>
<td>ICC Development (International) Limited (IDI)*</td>
<td>British Virgin Islands</td>
<td>100%</td>
<td>100%</td>
<td>To manage the commercial rights relating to cricket events of ICC up until 30 June 2015.</td>
</tr>
<tr>
<td>ICC Americas</td>
<td>United States of America</td>
<td>No shares issued. ICC is the sole member.</td>
<td>No shares issued. ICC is the sole member.</td>
<td>To administer, develop, co-ordinate and promote the sport of cricket throughout the Americas region.</td>
</tr>
<tr>
<td>International Cricket Council FZ LLC</td>
<td>United Arab Emirates</td>
<td>100%</td>
<td>100%</td>
<td>To provide administrative services to ICC group companies. From 1 January 2019, this includes managing the ICC Development Program.</td>
</tr>
</tbody>
</table>

The following are the Subsidiaries of IDI:

<table>
<thead>
<tr>
<th>Name of the subsidiary</th>
<th>Country of Incorporation</th>
<th>Percentage shareholding 2020</th>
<th>Percentage shareholding 2019</th>
<th>Principal activities</th>
</tr>
</thead>
<tbody>
<tr>
<td>IDI Mauritius Ltd*</td>
<td>Mauritius</td>
<td>100%</td>
<td>100%</td>
<td>To manage certain commercial rights of IDI.</td>
</tr>
</tbody>
</table>

* IDI and its subsidiary IDI Mauritius Ltd is expected to be liquidated by the end of year 2021. These entities do not undertake any significant commercial transactions.
In 2007, Essel Sports Pvt Ltd initiated a lawsuit against the Board of Control for Cricket in India (“BCCI”) in the Delhi High Court, claiming that the BCCI’s decision not to recognise the Indian Cricket League ("ICL") and to take certain actions against those involved with the ICL was unlawful (the “Indian Action”). The Indian Action was at an advanced stage with the parties in the midst of making their final arguments when the judge hearing the case was transferred and the matter was placed before a new judge in April 2019 to be heard afresh. The Indian Action has therefore continued through 2019 and 2020 but has been subject to adjournments and a delay by Delhi advocates (not least due to COVID) resulting in the case continuing into 2021.

A suit has also been filed in England (against ICC, and the England and Wales Cricket Board “ECB”) and served upon the ICC and the ECB (the “English Action”). As part of the defence to the English Action, and because of the substantial overlap between the issues raised in the English and Indian Actions, the BCCI, the ICC and the ECB sought an anti-suit injunction from the Indian courts, preventing the ICL from taking any further steps in the English Action (against all of those three parties) until the Indian Action has been dealt with. Such an injunction was granted. The Supreme Court of India (the “Supreme Court”) subsequently permitted Essel to proceed with an appeal against the anti-suit injunction granted by the Divisional Bench of the Delhi High Court preventing it from suing the BCCI/ECB/ICC in England pending trial of the underlying Indian action. On 1 September 2017, however, as the underlying suit (namely the “Indian Action”) was in the final stages of being heard, the Supreme Court dismissed the special leave petition and directed that the District Court should hear and decide the underlying suit within three months of the date of the order, without any interference from the Supreme Court. The appeal proceedings (against the anti-suit injunction) have therefore effectively been dismissed and come to an end. As at the date of writing, we remain unaware of any momentum from the BCCI towards settling the Indian Action (and all related proceedings) in a way that is satisfactory to all, but this possibility remains within the control of the BCCI.

External lawyers have been appointed to act collectively for the ICC, the ECB and the BCCI in defending the English Action (including pursuit of and challenge to the anti-suit injunction in India). The advice received from those lawyers is that the ICC and its Members will be able to mount a robust defence of the English Action and consequently no provision has been made in the consolidated financial statements in this respect. In addition, in 2010, the court in England granted a stay on hearing this matter until the Indian action is resolved and this remains the case.

Related to these actions, the ICC Board has agreed to provide an indemnity to Members in relation to all costs, damages and awards that might be made against any of them as a result of the English Action. As at the reporting date, no amounts in relation to such indemnity have been recognised on the consolidated financial statements as the probability of any such outflow looks unlikely.